growing north

moving forward



2022
new
north
annual
report





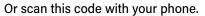
SIMPLE. SMART. SAVINGS.

Reduce energy use and costs at your business

Tip: Turn your heating system down when your building is closed.



Get actionable and proven tips specific to your business at www.wisconsinpublicservice.com/savings/business/bea.





BUILD

BULLD

THEDACARE MEDICAL CENTER ORTHOPEDIC, SPINE AND PAIN APPLETON, WILLIAM SPINE AND PAIN LEGACIES

Health and well-being are vital components of a strong and thriving community. Residents can take comfort in knowing they have access to local, specialized healthcare services that will meet their evolving needs.

At Miron Construction, our passionate team members rally together to build the facilities that support healthcare workers and allow them to provide the best possible experience for their patients.

Together, we're **Building Excellence**.























STAY GROUNDED: THINK BIG: RALLY TOGETHER: DIG DEEP: BUILD LEGACIE:

2022 New North Report to the Community

PRODUCED BY



In cooperation with New North, Inc.

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NEW NORTH, INC

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New North, Inc. is a 501(c)3 nonprofit, regional marketing and economic development corporation fostering collaboration among private and public sector leaders throughout the 18 counties of Northeast Wisconsin. known as the New North region. The counties include Brown. Calumet, Door, Florence, Fond du Lac. Green Lake. Kewaunee, Manitowoc, Marinette, Marquette, Menominee, Oconto, Outagamie, Shawano, Sheboygan, Waupaca, Waushara and Winnebago.

Barb LaMue

PRESIDENT & CEO

Lorri LaPratt

OFFICE MANAGER/ASSISTANT TO THE PRESIDENT/CEO

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RESEARCH DIRECTOR

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Watch the award highlights or visit cdsmith.com/mass-timber-construction.

FOND DU LAC > LA CROSSE > MADISON > MILWAUKEE



INSIDE New North 2022 Report to the Community | thenewnorth.com







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ONLINE:

View this issue online at thenewnorth.com or insightonbusiness.com







New North, Inc.
President & CEO

Growing North > Moving Forward

The theme of this year's annual report represents the growth and development across our New North region through the collective work of our stakeholders.

I had the great fortune of traveling to London this fall to watch our home team Green Bay Packers. While traveling on the subway, or tube, I was constantly reminded at every stop to "mind the gap." The literal meaning was to watch your step so you don't get caught, an accident that surely wouldn't end well. However, as I thought about this phrase, it also reminded me of another message of being mindful of business and talent obstacles, to tackle barriers and collectively find solutions to propel our region forward.

New North's stated mission is "to be the catalyst for regional prosperity for all through collaborative action." This collaborative action led to many wins in 2022 — wins like increased broadband access. Over the past three fiscal years, grants from the Public Service Commission of Wisconsin have awarded over \$22 million to enhance broadband access in our region, leveraging approximately \$40 million in private investment.

Many partners came together to develop innovative, barrier-reducing solutions for talent development. We are proud that more than \$15 million will be invested in Northeast Wisconsin to tackle issues such as child care, transportation and workforce readiness.

The region realized over \$2 billion in new construction. Overall property values increased by more than \$4.7 million, a 4.3% change from 2020 to 2021. We are also grateful for the Wisconsin Economic Development Corporation's support of 49 local awards of over \$93 million in fiscal year 2022 that supported more than 4,200 jobs.

The power of New North is our ability to create, connect and convene business and talent initiatives through the power of collaboration. I am incredibly thankful to our board of directors for laying the track, to our investors for making sure we have the power and resources to move forward and to our team and stakeholders for their daily engagement to keep our region moving in a positive direction.

We hope you enjoy this report, which is just a sampling of the hard work, investment and dedication of our stakeholders — all moving in one direction and full steam ahead!

Respectfully,





MICHELLE SCHULER
Microsoft Co-chair



SACHIN SHIVARAMWisconsin Aluminum
Foundry Co. Co-chair

Collaboration Driving Results

As co-chairs of the New North board of directors, we wish to acknowledge and extend heartfelt appreciation for the ongoing investment from companies and organizations in our region. Together, we have witnessed great accomplishments in the areas of marketing, business intelligence, talent development and business investment attraction.

Here are just a few highlights you will find in this report:

- » Economic Intel Forums allowed top-level executives to learn industry trends that focused on the commercial real estate market and the sustainability movement, highlighting the electrification of vehicles. We are proud of Schneider, which is leading the way to become one of the largest battery-electric truck fleets in North America.
- » New North has taken the lead on creating solutions to increase digital skills with partners such as Microsoft and the Bay Area Workforce Development Board. Additional skilling continues through the gener8tor Skills Accelerator and Computer Science Talent Ecosystem for Youth (CSTEY).
- » New North Hires Heroes, led by our partners at Mission Wisconsin, has assisted more than 50 new military family members to call New North home.
- » Through our extensive DEI efforts, the Forward 48 initiative was launched to support diverse emerging leaders. With a focus on BIPOC, women and veteran emerging leaders, it allows for deeper and wider professional networks.
- » NEW Launch Alliance, powered by New North, continues to support business discoveries and idea creators in Northeast Wisconsin. According to the Wisconsin Technology Council, the number of investor-backed deals in the region more than doubled.
- » New North has recently taken on the leadership of the NEW Digital Alliance and the NEW Construction Alliance. As we work with key stakeholders, great initiatives are underway to increase IT and construction talent in Northeast Wisconsin.
- » Building a regional brand is essential to attract and retain talent and business investment. Our region has the highest net migration of any region in the state, with more than 4,300 people coming to enjoy what we all know and love about Northeast Wisconsin.

We are proud of what we have been able to collectively accomplish. Thank you for helping us move our region *forward*.

Sincerely, Michelle and Sachin

Do North. New North.

Encompassing innovation and strategic partnerships

new north at a glance





22%

of Wisconsin's population, employment and GDP





innovation & technology



#18

Ranked 18 out of 122 places for innovation.*
*Jump-Starting America



TITLETOWNTECH

Home to the Green Bay Packers Mentor-Protege Program and many early stage, high-growth innovators



CONNECTED

5G High Speed Broadband canvases the Region

education & upskilling





New North Talent Hub

Central location for job seekers and employers; highlights region's robust industry alliances; first region in the nation to launch the Microsoft gener8tor Upskilling initiative

new north

cost of living



8%

lower than the national average, and 6% lower than the state average.

equity, diversity, inclusion



OUR MISSION

New North – to be a catalyst for regional prosperity for all through collaborative action.



New North, Inc. 2022/2023 BOARD OF DIRECTORS



MICHELLE SCHULER Microsoft Co-chair*



SACHIN SHIVARAM Wisconsin Aluminum Foundry Co. Co-chair*



MICHAEL ALEXANDER BECKY BARTOSZEK University of Wisconsin - Fox Cities Chamber Green Bay





DR. ASHWANI BHATIA BayCare Clinic



BILL BOHN USI Insurance Services*



FABIO BORDIGNON Fincantieri Marine Group



COREY BRUMBAUGH Miron Construction



JOANIE BUCKLEY Oneida Nation



CHRIS CALDWELL College of Menominee Nation



PAUL CARLSEN Lakeshore Technical College



BOB DEKOCH** The Boldt Company'



DENNIS DELOYE Associated Bank



COREEN DICUS-JOHNSON Network Health



TIM FELDHAUSEN Amundsen Davis, LLC



MARY GOGGANS Milliken/Encapsys, LLC



ANDY HETZEL, JR. Nonwovens, LLC



BRYAN HOLLENBACH Green Bay Packaging



JASON HOWE Schneider National



DAVE KIEVET The Boldt Company



JOHN KRAUSE Baker Tilly US, LLP



JOHN KREUL Jewelers Mutual



TOM KUNKEL St. Norbert College



ANDREW LEAVITT University of Wisconsin Oshkosh



MAGGIE LUND



CHRIS MATHENY Fox Valley Technical College



DOUG PAGE



CHRIS PAHL Ruder Ware



MAUREEN PISTONE Wipfli, LLC



AARON POPKEY Green Bay Packers



GREG SABEL Construction, Inc.



JODI SCHOERNER Masters Gallery Foods



MARK SCHWEI Construction Co.



KATHI SEIFERT** Katapult, LLC'



GREG SMEDEMA WEC Energy Group



CATHIE TIERNEY Community First Credit Union



JOHN VERICH



MIKE VOGEL Nicolet National Bank



VANESSA WELLENS Amcor



CRAIG WIEDEMEIER KEN ZACHARIAS Werner Electric Supply



(CliftonLarsonAllen)*

BOARD DEVELOPMENT COMMITTEE MEMBERS

CO-CHAIRS: ANDREW LEAVITT University of Wisconsin Oshkosh **MICHELLE SCHULER**

DOUG PAGE KATHI SEIFERT Katapult, LLC

**EX-OFFICIO WITH VOTING PRIVILEGES

*EXECUTIVE COMMITTEE MEMBERS

We are grateful to these board members and those who served earlier during the 2022 calendar year. Please reference the Emeritus Board members listing. New North, Inc. could not exist without the direction and support of these community leaders.

Microsoft

Culture is how employees' hearts and stomachs feel about Monday morning on Sunday night.

- Bill Marklein, Founder of Employ Humanity



new north investors – thank you!

platinum

thrivent





champion



BOLDT





leadership





visionary











founding













































































































contributing







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GREENFIRE







































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Coalesce Marketing & Design Fox Cities Chamber Fox Valley Technical College gener8tor

Greater Green Bay Chamber Insight Publications, LLC **New Sage Strategies** Northeast Wisconsin **Technical College**

Oneida Nation of Wisconsin Reshaping HR Stellar Blue Technologies Stop the Vanilla

WEC Energy Group Woodward Radio Group

New North, Inc.

EMERITUS BOARD MEMBERS

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DAN ARIENS AriensCo **PAUL BANIEL** Green Bay Packers **GREG BARBER** Schenck SC **PAUL BEIDEMANN** Associated Bank

JOHN BERGSTROM Bergstrom Corporation

DONNA BRAATZ Alliant Energy

The late ALLEN BUECHEL Fond du Lac County

OLIVER BUECHSE Associated Bank **BRIAN BRUESS** St. Norbert College ESTELLA CAPUTO AT&T

KEVIN CORNELIUS Oneida Seven Generations **NEIL CORNELIUS** Oneida Seven Generations

ANGELA CREEL Jewelers Mutual JIM DOYLE State of Wisconsin

PETE DULCAMARA Kimberly-Clark Corporation GARY DULMES Dulmes Décor Carpet One **TONY DUNNING Kimberly-Clark Corporation SHANNON FULL** Fox Cities Chamber

TERRY FULWILER WS Packaging **DONALD GESIK** Marinette Marine Corp. **CHUCK GODDARD** Fincantieri Marine Group

JIM GOLEMBESKI Bay Area Workforce Development Board

JAY GOTTLIEB Kimberly-Clark Corporation

ROBYN GRUNER AT&T TIM HANNA City of Appleton

CECILIA HARRY Envision Greater Fond du Lac MARK HERZOG Holy Family Memorial Hospital

CHRIS HESS Goodwill

LORRIE JACOBETTI Prevea Health **PAUL JADIN** Greater Green Bay Chamber **JOHN JONES** Green Bay Packers **DAVID JOYCE** Ripon College

RON KAZMIERCZAK Department of Natural Resources

NICOLE KITOWSKI Associated Bank

ROB KLEMAN Oshkosh Chamber **DAVID KLUMPYAN** Grant Thornton

ALEX KOWALSKI INFO-PRO

DAMIAN LACROIX Howard-Suamico School District

ERIC LAMPE Oshkosh Corp.

PAUL LINZMEYER Innovative Sustainability for Organizations Int.

DAVID LISLE Wausaukee Composites **CONNIE LODEN** Progress Lakeshore **DAVID MARTIN H.J. Martin and Son PHIL MARTINI** CR Meyer

GREG MATSON Oneida Nation WAYNE MATZKE Grande Cheese Company

SUSAN MAY FVTC

RICHARD MCCREARY BAE Systems **MIKE MCEVOY** Sargento Foods MATT MCLEISH Pierce Manufacturing **GARY MILLER** UW-Green Bay **BETSY MITCHELL** Green Bay Packers **HEIDI MITCHELL** Fincantieri Marine Group

PAUL MUELLER Thrivent Financial **JERRY MURPHY** NEW ERA

DAN NERAD Green Bay Area Public Schools **LORI NEY** Kimberly-Clark Corporation

AARON OLIVER Wisconsin Department of Commerce

BOB PEDERSEN Goodwill Industries **TED PENN** Wisconsin Public Service JIM PERRY UW-Fox Valley

VERN PETERSON Wisconsin Public Service

AMY PIETSCH Venture Center

JEFF RAFN NWTC ASHOK RAI Prevea Health

ROBERT RIORDAN Nsight/Cellcom MARK ROURKE Schneider National

LAURA SANKEY Green Bay Packers

PATRICK SCHILLINGER WEC Energy Group

TIM SCHNEIDER Nicolet Bank

This list reflects individuals who previously served on the New North, Inc. board. The organizations referenced are where they were employed at time of service. Many have new positions or are enjoying

retirement, still giving back to our communities.

CHARLIE SCHROCK Wisconsin Public Service

TERRI SCHULZ Waupaca Area Chamber JULIA SMITH Kimberly-Clark Corporation

SUSAN STAED Schreiber Foods **STEPHANIE STREETER** Libbey Inc.

DONSIA STRONG HILL Tyson Strong Hill Connor, LLP

SCOTT TEERLINCK Werner Electric **DAVID THIEL** Waupaca County EDC

ED THOMPSON Thompson Management Associates

JOHN TOUSSAINT ThedaCare **VICKI UPDIKE** New Sage Strategies

FRANCESCO VALENTE Fincantieri Marine Group **VICKI VANNIEUWENHOVEN** Green Bay Packers

RANDY VAN STRATEN Bellin Health PAUL VERBETEN Bemis Company, Inc. **BILL WARD** Procter and Gamble **DAVID WARD** NorthStar Analytics, LLC

SCOTT WEAS EUA

BILL WELCH Fox Cities Chamber **CHERYL WELCH FVWDB**

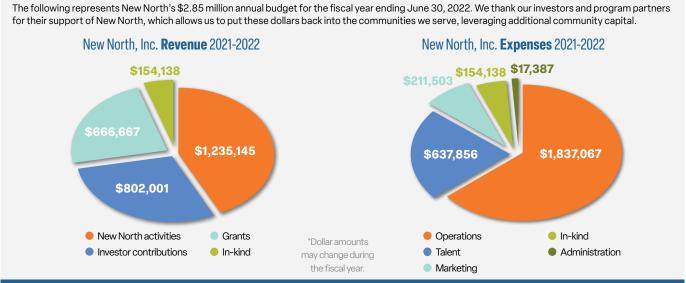
MIKE WELLER Miller Electric Mfg. Co. RICHARD WELLS UW Oshkosh TIM WEYENBERG Foth

TOM WILTZIUS EnVision Performance Solutions, LLC

BILL WOODWARD von Briesen & Roper, s.c. **DAVID YEGHIAIAN** Unique Business Solutions, LLC

BOB ZEMPLE Baker Tilly

LARRY WEYERS Integrys



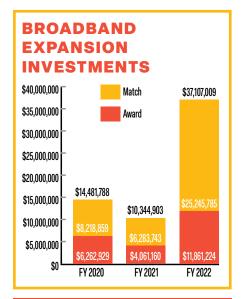
BUSINESS INTELLIGENCE DRIVING RESULTS WITH DATA

Broadband



New North vice president of business development Barbara Koldos was appointed to the Governor's Task Force on Broadband Access.

New North hosted a broadband strategy session with industry and community leaders to address key elements outlined in the 2021-22 Broadband Access Study. Over the past three fiscal years (2020-22), grants from the Public Service Commission of Wisconsin have awarded a total of \$22,185,313 to internet service providers and communities, leveraging an additional \$39,748,387 in private investment for broadband expansion across the region.



- » Partnered with Competitive Wisconsin on Broadband Action Accelerator — "Be Bold"
- » New North featured as a case study in 2022 Governor's Task Force on Broadband Access

Research

Subscribing to multiple market research tools, New North provides up-to-date reports and data to help our investors identify business development opportunities and talent attraction strategies. Our data insights identify trends that may point to future opportunities or disruptions in making strategic decisions. The Intel Tracker on the New North website is your source of current data and recent trends.



Economic Intel Forums

New North's investor-only Economic Intel Forums occur twice a year in partnership with St. Norbert College's Center for Business & Economic Analysis. The Intel Forums feature state, regional and local updates on specific topics. The 2022 forums were:

Commercial Real Estate

Wisconsin Department of Revenue Chief Economist

John Koskinen noted that Wisconsin gained population
from domestic in-migration in 2021 as compared to our
neighboring states, which is helping drive increased real
estate investment.

Wisconsin
Gained
Population
from
Domestic
In-Migration
in 2021

April 20, 2022



Sustainability Movement & Electrification of Vehicles

Secretary Craig Thompson, Wisconsin DOT, presented an update on electrification initiatives. The number of EVs registered in Wisconsin has nearly doubled between 2020 and 2021.



Schneider will become home to one of the largest battery-electric truck fleets in North America.

It is incredibly important to have a group like New North provide opportunities to inform the business leaders of Northeast Wisconsin on what is going on in their market — specifically, the impact transportation electrification can have on their businesses and the incentives coming from the federal and state levels.

Jerry Miller, U.S. Venture
Economic Intel Forum Attendee

"

ESG – Environmental, Social and Governance

ESG uses these three key criteria when measuring the sustainability and ethical impact of a business:

Environmental

Measures how a business performs as a steward of our natural environment

Social

Looks at how a company treats people in regard to employee relations, diversity, health & safety and community impact

Governance

Evaluates how a company is governed, including tax strategy, ethics and board structure

Companies in our region recognize ESG standards are becoming a significant part of their business investment, evaluation and talent attraction efforts. We are proud to feature a listing of our investor companies' ESG reports in the "Business" section of our website.





EnTech Solutions, a division of Faith Technologies Incorporated (FTI), is developing electric vehicle (EV) chargers that are using renewable energy and microgrid technology. They have partnered with numerous businesses in our region and beyond to provide clean energy solutions.

TALENT & EDUCATION GROWING OUR WORKFORCE TOGETHER

Workforce Innovation Grants

The state's unprecedented investment in workforce solutions with 27 Workforce Innovation Grants, totaling more than \$128 million, will help address key barriers and workforce readiness needs. Recipients in the New North region include:

Program	Amount	Focus area
Door County United Way	\$3.5 million	Child care
Lakeshore Technical College	\$1.7 million	I4.0 workforce readiness
Waupaca County EDC	\$3.2 million	Transportation
Goodwill NCW, FVTC, Rawhide	\$6.5 million	Career EXCELerate job training
UW System – UW-Green Bay	\$376 thousand	Nursing/health care worker shortages

With more than \$15 million invested in Northeast Wisconsin, our partners are well positioned to implement innovative solutions to our region's most pressing workforce needs.

Workplace Excellence Awards



J.F. Ahern Co., a mechanical and fire protection contractor headquartered in Fond du Lac, received the 2022 New North Workplace Excellence Award at the New North Summit June 9. The award recognizes organizations in the New North that are leading the way in employee engagement, business results and overall success. The award was sponsored by Right Management, Inc.

New North Hires Heroes

Through outreach led by our partners at Mission Wisconsin, military families like the Kruegers and Lovetts are finding their next opportunities in Northeast Wisconsin.

34 service members supported through transition

new residents now living in Northeast WI







Career Pathways - K-12 Talent Pipelines





UA Local 400 Pipe Trades and Mechanical Contractors Association held Apprentice Signing Day for 87 first-year apprentices.

The New North Regional Career

Pathway consortium, led by our four CESA partners and Inspire Wisconsin, is connecting students with career exploration opportunities like youth apprenticeships and company tours. Learn more at the New North Talent Hub web page.

Digital Inclusion

Sparking digital transformation across the region is a key pillar driving New North's work. We are working with partners like Microsoft and Bay Area Workforce Development Board to expand existing efforts and launch new programs.

Initiatives like gener8tor Skills Accelerator, CSTEY and NEW BOOST™ for Hidden Talent digital literacy courses are helping us close digital divides and create bridges to economic opportunities for all.

gener8tor Skills

Update for Northeast Wisconsin

8 Cohorts Completed

727 Applicants

200 Participants

62[%] Under-Employed Participants

59% Women Participants

42% POC Participants

78% Graduation

718 Certificates Received

75[%] Hired

\$5,660,235 Annual Economic

Impact of Graduate Salaries

Having a dedicated career coach to help guide and motivate you through completion of the skills programming is priceless.

- Caitlin Buretta, gener8tor Skills participant

Forward 48 Emerging Leaders

Twenty-three emerging leaders from the New North region were named to the inaugural northeast Wisconsin cohort of the Forward 48 leadership program as it expanded its footprint statewide. With a focus on BIPOC, women and veteran emerging leaders, it cultivates a diverse pool of leaders who will impact our communities for decades to come.



Last week, I attended another amazing Forward 48 session at Lambeau Field. Grateful to be a part of the motivated, innovative and resourceful

group of leaders across Wisconsin! Amazing day, amazing franchise, amazing speaker, amazing opportunity!

- Tyrone Powell, Unext - Fall 2022 Cohort





Diversity/Equity/Inclusion (DEI)

Through our extensive DEI efforts, New North is working to improve the retention, advancement and attraction of BIPOC talent to the region and provide opportunities for success for all historically marginalized individuals.



Regional DEI Highlights:



Josh and Amy Woods launched Favoryt to develop natural hair and skin products. They were founders in the Blueprint program co-sponsored by the **Greater Green Bay Chamber** and New North, Inc.



Ingrid Parker-Hill was named as a 2022 Insight Women of Influence in the New North Region 'Difference Maker in the Community'. She coleads New North's DEI K-12 taskforce.



UW-Green Bay's Institute for Women's Leadership is dedicated to engaging, inspiring and empowering the next generation of women leaders to ensure a strong and equitable leadership pipeline.



Presented by the Wisconsin Economic Development Corporation (WEDC), **MARKETPLACE** is the Governor's **Annual Conference on Diverse Business Development. This event provides the** opportunity for established minority-, woman-, veteran- and LGBTQ+-owned businesses from across Wisconsin to connect with state, federal and local governments, as well as private sector resources.



The African Heritage Emerging Student Leaders event allows high school and college students and K-12 educators to meet to develop culturally relevant learning experiences.



A 200-year celebration for the Oneida Nation was held in Northeast Wisconsin.



New North partnered with WEDC and AFF Research LLC to expand their Diverse Small Business Training **Program and with the Community** Foundation of the Fox Valley Region's Bright Idea Fund to support ethnic community programming for Long Cheng Marketplace.



The inaugural Para Ice Hockey Women's World Challenge was hosted in Ashwaubenon.

MOVING OUR REGION FORWARD

Global New North

New North markets the region to companies looking to expand operations or relocate domestically and across the globe.

Top 10 countries with investments in the New North

(with most locations):

- 1. United Kingdom
- 2. Germany
- 3. Japan
- 4. France
- 5. Canada

- 6. Sweden
- 7. Netherlands
- 8. Italy
- 9. Australia
- 10. Switzerland





New North Business Development

- \sim Responded to 27 site selection information requests
- » 15 successful site selection projects
- Over \$2 billion in new construction starts
- oconnected with OVER 50 site selectors at more than 20 events/tours







Select USA



CRE Converge - NAIOP National Conference

new north ALLIANCE

Supporting Business Discoveries and Idea Creators in Northeast Wisconsin

The NEW Launch Alliance convenes and connects entrepreneurs, mentors, investors and service providers across the region.

Northeast Wisconsin more than doubled the number of deals raised by its entrepreneurs in 2021 (source: Wisconsin Technology Council), and we continue to expand our startup ecosystem. More and more entrepreneurs are discovering the benefits of launching their businesses in the New North, thanks to the NEW Launch Alliance and extended partners.

NEW Launch Alliance

Startup Week & Local Pitch Events

NEW Launch Alliance was a sponsor of various events throughout Startup Week. Aaron Kennedy, founder of Noodles & Company, is the TitletownTech Entrepreneur in Residence at UW-Green Bay and gave an inspirational message to entrepreneurs in Northeast Wisconsin.

Collaboration with eight local partners resulted in four local pitch contests, leading up to the regional event presented by New North: Audible, Accelerate Sheboygan County, Fast Pitch, Level Up and NEW Launch Alliance Regional Pitch.



Aaron Kennedy



Expansions and Business Development projects

\$187 million combined economic impact of three major events in the New North while raising the profile of our region



EAA / \$170 million



International Bayern Munich-Manchester City Soccer Match / \$10 million



Mile of Music / \$7 million



Fincantieri Bay Shipbuilding - The M/V Mark W. Barker was the first ship for U.S. Great Lakes service built on the Great Lakes since 1983.



Georgia-Pacific broke ground on a \$500 million expansion at its Broadway mill, adding 100 jobs.



Southpoint Commerce Park, Appleton, began phase 2 of development of class A industrial warehouse/distribution buildings.



Pierce Manufacturing's Volterra Pumper EV Fire Truck won "Coolest Thing Made in Wisconsin" from Wisconsin Manufacturers & Commerce.



Excellerate, a division of Faith Technologies, Inc. (FTI), broke ground on a new 385,000-squarefoot smart manufacturing facility, creating 200+ jobs.



Marchant Schmidt, Fond du Lac, expanded to support rapid growth in hygienic food converting equipment for the food and dairy industries.



ThedaCare and Froedtert Health joined forces to build micro-hospitals in Oshkosh and Fond du Lac.



Marion Auto Body celebrated the grand opening of its new manufacturing facility in Shawano.



MilliporeSigma, Sheboygan, broke ground on the first lateral flow membrane production facility in the U.S.



Thrivent was named one of the 2022 World's Most Ethical Companies by Ethisphere.

GROWING NORTH OF WHAT YOU EXPECT

Building a regional brand is essential to attracting and retaining talent and businesses in our region. New North collaborates with our local and state partners to highlight the business innovation, careers, technology and quality of life that sets our area apart. Telling these stories through marketing campaigns, events, social media and traditional communication channels has helped the New North become the fastest-growing region in the state.

Net Migration July 1, 2020 » July 1, 2021

Highest net migration in Wisconsin

ew north

Marketing grant to boost talent attraction and retention in 2023

New North was awarded a WEDC Talent Attraction & Retention Marketing Cooperative Grant to extend our reach for the More YOU in NEW and Cool Stuff campaigns.



More YOU in NEW Campaign

Personal stories are perhaps the most powerful form of communication. The More YOU in NEW campaign showcases the varied stories of how people from different backgrounds chose to build their lives and careers in Northeast Wisconsin.

- Sachin Shivaram, CEO, Wisconsin Aluminum Foundry

Great job on the videos and the campaign. Very impressive.

> - Bryan Hollenbach, Executive Vice President, Green Bay Packaging



I think the videos would be a good fit for our HR web page and possibly on our student career and professional development page.

- Peggy Breister, Chief Communications Officer, UW Oshkosh

Cool Stuff campaign soft launch at EAA







New North joined with local partners at EAA AirVenture in July to host a booth highlighting the cool and innovative products, places and people of Northeast Wisconsin. A digital marketing strategy targeting out-of-state young professionals is planned for early 2023.

New North Summit

Tech, Talent & Teamwork - Our Home Team Advantage

More than 500 regional leaders attended the 2022 New North Summit featuring three dynamic presentations:

Technology: Jill Enos, managing director of TitletownTech & panel of startup founders

Talent: Bola Delano-Oriaran, professor & founder of African Heritage Inc. **Teamwork:** Steve Jones, award-winning coach and leadership expert









The Real Up North

The first phase of the More YOU in NEW campaign culminated with the unveiling of the "Real Up North" painting by Gregory Frederic. The artwork captures the spirit of the New North region in a colorful collage of recognizable features. It is also the backdrop of a digital mosaic made up of hundreds of photos submitted by New North residents who shared what they love about living and working in Northeast Wisconsin.

Investor Appreciation Event at Oshkosh Corp

New North investors were recognized and celebrated at the headquarters of Oshkosh Corp. overlooking the Fox River











thank you





partner

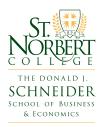
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keynote







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collaborator













team member





















in-kind















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Thursday, June 8, 2023 | Lambeau Field | Green Bay, WI







new north

creating, connecting & convening regional strategies for business & talent development

shared vision

To be nationally and globally competitive for personal, community and economic growth.

mission

To be the catalyst for regional prosperity for all through collaborative action.

values

Inclusive Collaboration:
Representing the collective region for business investment and for individuals looking to make the New North their home.

outcome

Measurable net increase in higher-paying jobs, improved social and economic well-being, while maintaining our superior quality of life.

How are investors recognized?

As a thank you for your support, investors are highlighted through:



New North Website thenewnorth.com

New North Daily E-newsletter

Public Relations Support



Mid-Year & Annual Report

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Access to New North Research/databases



New North Summit newnorthsummit.com

Business Connections

Event Promotions/ Invitations

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Company		
Investment Level		
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City	State	Zip

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Renee Torzala will contact you to confirm your investment contribution and discuss payment options. If you have any questions, please email renee.torzala@thenewnorth.com. Feel free to download a pledge form at the following link: https://tinyurl.com/y4av6fbb and send via mail to: New North, Inc., 2740 W. Mason St., Suite BT344, Green Bay, WI 54303





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ECONOMIC IMPACT INFRASTRUCTURE

International Airports



The New North region is fortunate to have two international passenger airports — Appleton International Airport and Green Bay Austin Straubel International Airport. Both have full-service fixed base operators, along with multiple municipal airports.

Appleton International Airport, Green Bay Austin Straubel International Airport

DELTA











	Combined Airport Passenger and Freight				
	2019 2020		2021		
Total air passengers	1,500,941	665,803	1,258,385		
Total air freight (lbs.)	22,039,338	18,452,938	20,457,840		

Port of Green Bay



The Port of Green Bay is the westernmost port of Lake Michigan and an integral part of the region's economy, providing a critical link to national and global markets for Wisconsin enterprises. The port offers a direct route for shipping raw goods and materials using the

most cost-effective and sustainable method of transportation available. An extensive network of highways and railroads provides a direct connection from the port to regional markets. There are 14 port terminals adjacent to the Fox River capable of handling a combination of dry bulk commodities, bulk liquids, wood pulp, machinery, agricultural commodities and forest products. Port of Green Bay

Port Tonnage Comparison (metric)				
2019	2,277,652			
2020	1,922,608			
2021	1,968,967			



Freight Rail

Wisconsin's approximately 3,300 miles of railroad system make up about 2% of the nation's rail network. The state's rail system is owned and operated by 10 active, privately owned freight railroads and the state, which operate over a network of mainlines, branches, industrial leads, spurs, rail yards, and terminals. The region is also home to the first publicly owned transload terminal in the State of Wisconsin, which is located in Oshkosh.

Wisconsin Department of Transportation

Foreign Trade Zone (FTZ)



The New North Region is home to FTZ #167, which includes approximately 2,300 acres. This zone allows certain types of merchandise to be imported, repackaged, assembled

with other components and then exported without having to go through formal customs entry procedures or incurring import duties.

Port of Green Bay



Wisconsin's ports connect to an extensive infrastructure network





FOREIGN TRADE ZONES



LIMITED CARGO PORTS





COMMERCIAL AIRPORTS

--- RAILROAD LINES



M90 TRANSFREIGHT HIGHWAY

Economic Impact: Tourism, Income, Employment & Total Business Sales

Tourism

New North accounts for 21% or more of the Direct Visitor Spending, Total Business Sales, Employment, Total Labor Income, and State and Local Taxes generated in Wisconsin.

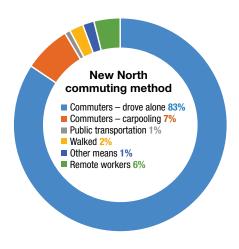
	Direct	Visitor Spend	ding	Total Business Sales		Employment		Total Labor Income		State and Local Taxes		axes			
	Milli	ons	%	Milli	ons	%	To	otal	%	Milli	ons		Milli	ions	%
	2020	2021	Change	2020	2021	Change	2020	2021	Change	2020	2021	Change	2020	2021	Change
Wisconsin	\$9,804	\$12,856	31%	\$17,264	\$20,929	21%	157,332	169,707	8%	\$5,144	\$5,798	13%	\$1,165	\$1,388	19%
New North	\$2,073	\$2,698	30%	\$3,643	\$4,410	21%	33,873	36,617	8%	\$1,155	\$1,306	13%	\$260	\$311	20%

Source: Wisconsin Tourism Bureau/2020 County Economic Impact Table

Commuting

Mean travel time to work (minutes):

New North: 22Minneapolis: 26Chicago: 32



Source: American Community Survey 2015-2019

Median Household Income

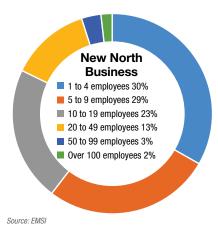
New North: \$60,080 Wisconsin: \$63,293 United States: \$64,994

Source: US Census Bureau 2015-2019

Cost of Living — New North region is 8% lower than the national average and 6% lower than the state average.

Source: Sperling Best Places

Business Size



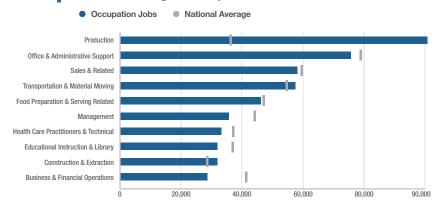
Unemployment

	United States	Wisconsin	New North
1/2022	4.4	3.2	2.9
2/2022	4.1	3.4	3.0
3/2022	3.8	3.4	3.0
4/2022	3.3	3.1	2.7
5/2022	3.4	2.9	2.6
6/2022	3.8	3.5	3.2
7/2022	3.8	3.3	3.0
8/2022	3.8	3.3	3.0
9/2022	3.3	3.2	2.9

Sources

- U.S. Bureau of Labor Statistics, Wisconsin Department of Workforce Development. Local Area Unemployment Statistics (LAUS)

Occupations Largest Occupations

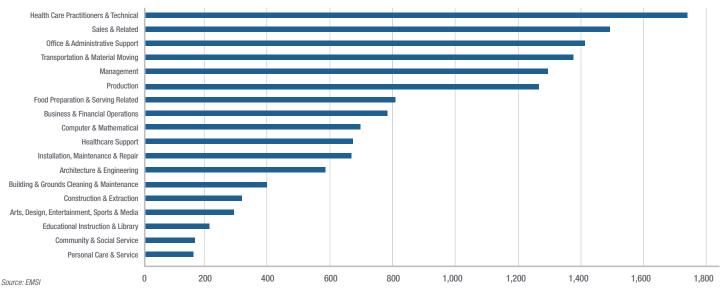


Occupation	2021 Median Hourly Earnings
Production	\$19.80
Office & Administrative Support	\$18.40
Sales & Related	\$15.50
Transportation & Material Moving	\$17.83
Food Preparation & Serving Related	\$11.28
Management	\$40.01
Educational Instruction & Library	\$24.02
Health Care Practitioners & Technical	\$33.05
Construction & Extraction	\$25.43
Business & Financial Operations	\$30.98

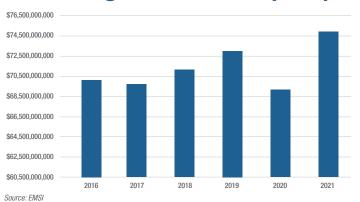
Job Growth & Income

Top Posted Occupations

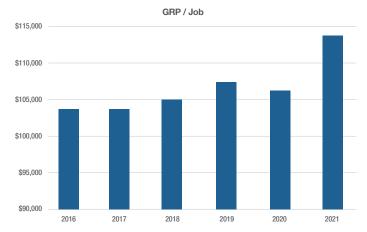
Unique Average Monthly Postings



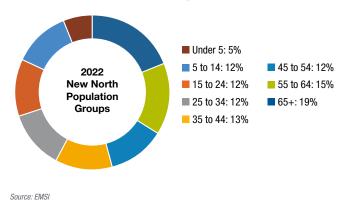
Gross Regional Product (GRP)



Production Capita



Population by Age

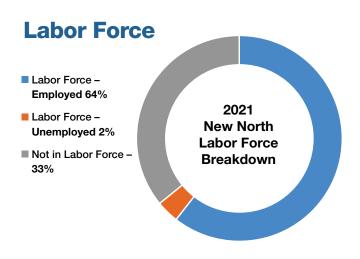


New North Job Growth

	Labor Force	Jobs	GRP	Imports	Exports
New North	682,626	650,379	\$74.70B	\$88.10B	\$87.37B
State	3,153,688	3,132,760	\$360.42B	\$354.92B	\$331.46B

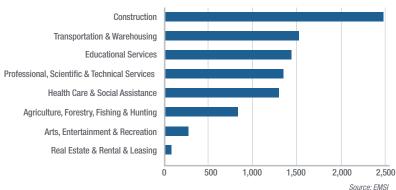
Source: EMSI

Job Growth & Income Continued



Top Growing Industries

2017-2022 New North top growing industries



Property Values in the New North

Property values in all categories of the New North continue to increase year over year.

Real Property Class	2020	2021	% Increase Over 2020
Total Real Property	\$109,693,643,708	\$114,481,588,025	4%
Residential	\$80,224,706,684	\$84,067,303,014	5%
Commercial	\$19,540,821,042	\$20,277,473,318	4%
Manufacturing	\$3,974,827,300	\$4,036,460,400	2%
Other	\$5,953,288,682	\$6,100,351,293	2%

Source: Department of Revenue

American Rescue Plan Act Funding

Over the course of the last two years, funding opportunities were available to communities and organizations through the state's allocation of the Coronavirus Aid, Relief, and Economic Security Act (CARES) and the American Rescue Plan Act (ARPA) funding. In the New North, the following awards were made to organizations in our region. The total reflects direct awards made in our 18-counties; additional funding through statewide awards is not reflected in this graph. Direct funding to local units of government are also not included.





Program Name I Funding in Region	Totals
Beyond the Classroom	\$10,946,211
Broadband	\$7,498,274
Contact Tracing Allocation	\$9,892,788
Cultural Grants	\$3,706,510
Destination Marketing Organizations	\$3,565,916
Diverse Business Assistance	\$985,194
Diverse Business Investment	\$3,240,820
Education Stablization Fund	\$397,223,565
Equitable Recovery Program	\$2,237,279
Farm Support	\$18,555,250
Food Security	\$13,800

Program Name I Funding in Region	Totals
Get Kids Ahead	\$6,786,554
Health Care Infrastructure	\$8,131,761
K-12 School Aides	\$40,786,509
Live Event Venue	\$8,656,410
Lodging	\$14,829,207
Main Street Bounceback	\$13,180,000
Minor Leagues	\$406,724
Movie Theaters	\$1,976,301
Neighborhood Investment Fund	\$53,041,090
Nonprofit Grants	\$1,356,819
Out of School	\$1,265,868

Program Name I Funding in Region	Totals
Pandemic Plan Allocation	\$519,168
Rental Assistance	\$45,558,033
Routes to Recovery	\$41,182,852
Safer Community Law Enforcement	\$3,796,879
Small Business Assistance	\$129,583,700
Summer Camps	\$400,000
Testing Coordination Allocation	\$964,561
Tourism Capital	\$4,500,000
Workforce Innovation	\$3,528,162
TOTAL	\$838,316,211

Education, Diversity, Health Care

Health Care

Thank you to our health care professionals for their heroism on the front line in the fight against COVID-19. With over 30 hospitals and countless medical clinics close to home, regional health care organizations, doctors and staff are dedicated to significantly improving health and quality of life for the people in Northeast Wisconsin.

- Ascension
- Aspirus
- Aurora Baycare
- Aurora Healthcare
- Bellin Health
- Childrens Hospital Of Wisconsin Fox Valley
- · Dickenson Memorial Hospital
- Florence Medical Center
- Door County Medical HSHS
- Froedtert Holy Family Memorial Hospital
- Gundersen Moundview Hospital & Clinics
- Prevea Health
- Ripon Medical Center SSM Health
- St. Agnes Hospital SSM Health
- St. Clare Memorial Hospital HSHS
- St. Mary's Hospital HSHS
- St. Nicholas Hospital HSHS
- St. Vincent Hospital HSHS
- ThedaCare

Source: WISCONSIN DEPARTMENT OF HEALTH SERVICES, Division of Quality Assurance Provider Portal

Colleges & Universities



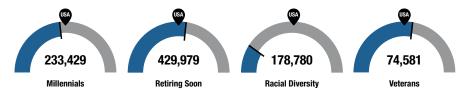
Colleges and universities train and educate more than 200,000 workers annually.

92.3% of New North college graduates

remain in Wisconsin after graduation.

Population

Area	2010 Population	2022 Population	% Change	2027 Projected Population
New North	1,229,533	1,287,704	4.7%	1,296,261
State	5,690,538	5,923,000	4.1%	5,971,321
Nation	309,327,143	334,161,482	8.0%	340,759,421



Sources: EMSI, U.S. Census Bureau

Diversity

	2015	2016	2017	2018	2019	2020	2021	2022	Projected 2026
White, Non-Hispanic	88.1%	87.7%	87.4%	87.0%	86.7%	86.5%	86.1%	85.7%	84.4%
White, Hispanic	4.2%	4.3%	4.4%	4.5%	4.6%	4.7%	4.9%	5.0%	5.5%
Asian, Non-Hispanic	2.6%	2.6%	2.7%	2.7%	2.8%	2.8%	2.8%	2.9%	3.3%
Two or More Races	1.6%	1.7%	1.8%	1.8%	1.9%	1.9%	1.7%	1.7%	2.1%
Black, Non-Hispanic	1.4%	1.5%	1.5%	1.6%	1.6%	1.6%	1.9%	1.9%	2.2%
American Indian or Alaskan Native, Non-Hispanic	1.6%	1.6%	1.6%	1.7%	1.7%	1.8%	1.6%	1.6%	1.7%
Other	0.6%	0.6%	0.6%	0.7%	0.7%	0.7%	1.0%	1.2%	0.8%

Veteran

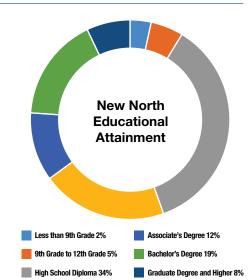
Percent of Population: New North: 5.8% | Wisconsin: 5.4% | United States: 5.3%

Source: EMSI

Education

Total Graduates (2021)
3,502
3,027
2,682
1,855
1,490
1,004
685
540
364
352

Sources: EMSI, US Census Bureau 2015-2019 American Community Survey 5-Year Estimates



Some College 20%

New North is a key strategic partner of the WEDC. The following charts reflect the level of investment engagement into the New North Region.

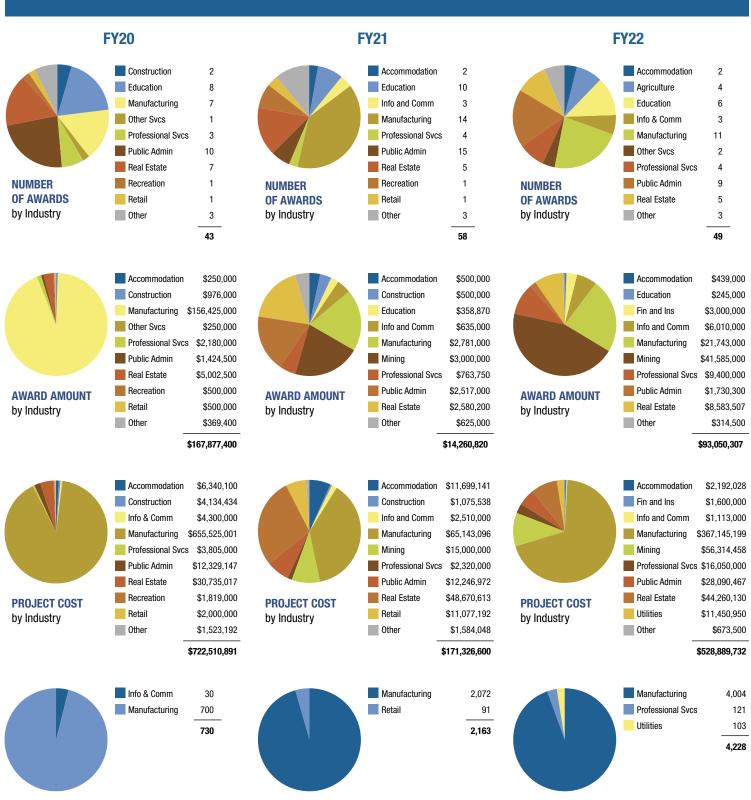
PROJECTED JOBS

by Industry



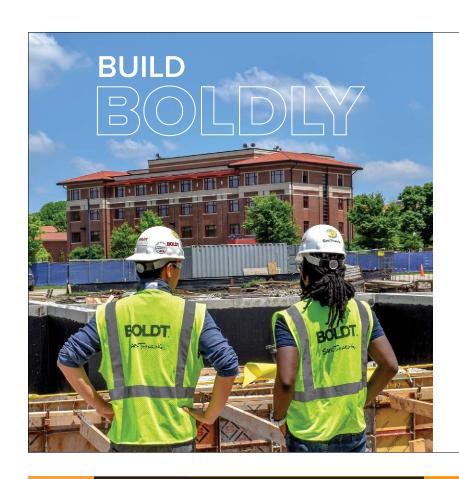
PROJECTED JOBS

by Industry



PROJECTED JOBS

by Industry



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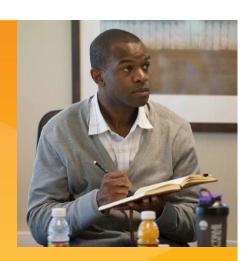


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ECONOMIC IMPACT INDUSTRY ALLIANCES



Jason Mathwig, Industry Alliance Director, joined New North in December to lead the programs and progress of the NEW Digital Alliance and NEW Construction Alliance.

ONLINE: View this issue at thenewnorth.com or insightonbusiness.com

.....

NEW Digital Alliance

NEW Digital Alliance Co-chairs: Scott Steinfort, Community First Credit Union and Mike Bertello, Faith Technologies, Inc. (FTI)





Steinfort

Bertello

The NEW Digital Alliance advances collaboration to promote tech health in the New North region to increase IT talent and digital careers:

- » Cybersecurity Roundtable
- » Mentor Young Talent Matching
- » IT Roundtables
- » K-16 presentations and events
- » Co-sponsored UW Oshkosh Cybersecurity conference



NEW Construction Alliance

NEW Construction Alliance Board Chair:

Adam Tegelman, Murphy Concrete and Construction

The NEW Construction Alliance is excited to partner with New North and regional partners to promote careers in the building and construction trades and develop robust talent pipelines to support sustainable economic growth in Northeast Wisconsin. As we move into 2023, our priorities include:

- » Expanding K-12 engagement
- » Launching industry leadership academies
- Increasing membership outreach and recruitment



NEW Digital Alliance















































NEW Construction Alliance













































top new north industries

manufacturing

The New North Region is home to one of the highest manufacturing concentrations in the nation.

Nearly

30%

of all Wisconsin manufacturing careers More than

24%

of all Wisconsin manufacturing operations \$20B+

transportation & logistics

The region hosts the 18th largest employment concentration in the transportation and logistics industry in the United States.

1,120 companies

direct employme

direct employment positions

\$2.1B+

in direct annual sales within the region

health care

Residents and employees have significant choices for top quality health care. Feel better faster with great value and better outcomes in all of our health care centers.

78,199

direct patient care and bio-health careers

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supporting industries – construction, finance & insurance

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5,058 establishments

68,584

\$10B+

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- Streamline operations
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- Reduce energy usage
- ☐ Eliminate waste
- Speed production
- ☐ Financial tools that free up cash and improve cash flow
- ☐ Reduce turnover
- Speed and improve onboarding
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New North recognizes its volunteers and committee members

Thank you to all stakeholders, committee members, active task group leaders and others who helped fulfill New North's important regional economic development in 2022. We thank our strong collaborating partners now listed on the New North website.

FREIGHT RAIL INFRASTRUCTURE IMPROVEMENT TASK FORCE

Jeff Agee-Aguayo Bay Lake WI Regional Planning Commission

Scott Anderson Canadian National

Brian Buchanan WATCO

Todd Ericksrud Matchback Systems

Darren Fortney SEH, Inc.

Dean Haen Port of Green Bay

Matt Halada East Central WI Regional Planning Commission

Richard Kedzior WI Department

of Transportation

Wes Kornowske Paper Transport

Melissa Kraemer Badtke East Central WI Regional Planning Commission

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Tyler Hoffman EAA

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Lisa Piikkila Coalesce Marketing & Design

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Mike Bertello Faith Technologies, Inc.

Jack Brown Secura

Josh Diupstrom J. J. Keller & Associates

Rob Kleman Oshkosh Chamber

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Dan Suda EDCi

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Kris Andrews WI Tech Council

Inga Arendt Wipfli

Bruce Bain Wipfli

Jon Bartz WEDC

Tom Belter Oshkosh Chamber

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Grady Buchanan NVNG

Joanie Buckley Oneida Nation

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Phil Fonfara American Extractions

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Nicholas Hammer Wipfli

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Ann Hartnell Green Bay Area SCORE Chapter

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Al Zeise Huterra/Zyguest

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Kara Homan Outagamie County

Barbara Koldos New North, Inc.

Barb LaMue New North, Inc.

Daniel Minchef NWTC

August Neverman Brown County

Sydney Swan Bay-Lake Regional Planning Commission

Peter Thillman Shawano County Economic Progress, Inc.

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Cordero Barkley TitletownTech

Kimberly Barrett diversity consultant

Sharon Bowen Volunteer, Celebrate **Diversity Fox Cities**

Rayon Brown FVTC

Joanie Buckley Oneida Tribal member

Cristi Burrill US Venture

Jenene Calloway Schreiber Foods

Chakla Davis Kimberly-Clark Corp.

Rebecca Deschane New North, Inc.

Jenni Eickelberg Thrivent

Kathy Flores Diverse & Resilient

Ramona Hallmon ColorBold Business Association

Diana Hammer UW-Madison Division of Extension

Adam Jackson Humana

Corey King UW-Green Bay

Barbara Koldos New North, Inc.

Jennifer Krikava Community Foundation of the Fox Valley Region

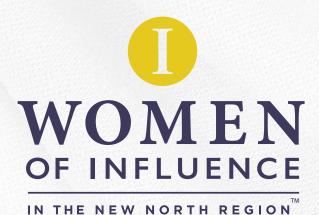
Sara Lam NWTC

Barb LaMue New North, Inc.

Angie Lee EDEN

continued

NOMINATIONS OPEN JAN. 15



Do you know a woman who's made an impact in her career, an organization or a local business community?

Or perhaps an up-and-coming leader who's already making her mark?

Nominate her by March 15 for the 2023 Women of Influence in the New North Region awards, presented by Insight Publications.

Honorees will be recognized in person at a special ceremony Aug. 1 in Green Bay.

Watch for further details.

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