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2021 New North Report to the Community

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In cooperation with New North, Inc.

INSIGHT PUBLICATIONS

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connects people, communities, organizations and industries in creative, meaningful ways. Insight is mailed monthly to business owners and professionals throughout Northeast Wisconsin. Insight on Manufacturing is mailed bi-monthly to manufacturers, technology instructors and career counselors throughout the region.

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New North, Inc. is a 501(c) 3 nonprofit, regional marketing and economic development corporation fostering collaboration among private and public sector leaders throughout the 18 counties of Northeast Wisconsin, known as the New North region. The counties include Brown, Calumet, Door, Florence, Fond du Lac, Green Lake, Kewaunee, Manitowoc, Marinette, Marquette, Menominee, Oconto, Outagamie, Shawano, Sheboygan, Waupaca, Waushara and Winnebago.

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ONLINE:

View this issue online at thenewnorth.com insightonbusiness.com







New North, Inc. President & CEO

Powered by purpose

New North stays focused on mission

At the 2021 New North Summit, Emmy Award-winning director and author of "Sold on Purpose" Tim Moore challenged us to consider a purpose-driven approach for our businesses and region. He said, "Let's start by asking 'what can we do?' instead of 'how are we doing?""

His keynote was full of high-impact, emotional messages that showed how people are motivated by more than just a great product. For the past 10 years, studies have shown that companies with a socially responsible mission and emphasis have a competitive advantage.

So, what does this have to do with economic development and the New North? Time and time again, the people and businesses of our region have demonstrated that we go above and beyond to help our neighbor, community and the greater good. It is what sets us apart. Our region came together during the pandemic to form task forces, launch new initiatives and collaborate with each other — and we bounced back faster because of it. We still have work to do, but the wheels are in motion and our communities are pointed in the right direction.

The mission statement for the New North is "to be the catalyst for regional prosperity for all through collaborative action." People are our purpose.

People are the force behind the economic well-being, quality of life and vitality of the New North region, and the ongoing investment from our local companies and volunteers is why we continue to grow and evolve. Our collaboration with public and private partners helps leverage these resources to make a greater impact.

We are incredibly grateful to the hundreds of individuals and corporations who volunteer their time and financial resources to help drive our regional plan of work, powered by purpose.

Respectfully,





TIM SCHNEIDER Nicolet National Bank Microsoft



MICHELLE SCHULER

Message from the

Collaboration plays vital role

New North launches new initiatives

As Co-chairs of the New North Board of Directors, we wish to acknowledge and extend heartfelt appreciation for the ongoing investment from companies and organizations in our region. Because of this high level of engagement, New North launched and expanded several initiatives in 2021 that have a direct impact on talent and business attraction, while building brand recognition for Northeast Wisconsin, including:

- Award-winning New North gener8tor Upskilling program
- Equity-Diversity-Inclusion-Belonging
- New North Hires Heroes
- Broadband and Infrastructure Access Study
- More YOU in NEW Marketing Campaign
- Workforce Innovation Grant Collaborations

We recognize the importance of sharing YOUR stories of innovation and growth, as these are the stories that shape our regional brand and create a compelling case for living, working and doing business in the New North.

Our four pillars are represented in this annual report: Business Intelligence, Talent Development, Business Development, and Marketing and Branding. It includes regional data insights, impact summaries, economic development stories and testimonials by some of our key stakeholders. Most of all, it highlights organizations and individuals that continue to power the New North with purpose.

We hope you take the time to read this report and come away with a sense of pride and accomplishment for what we have been able to accomplish collectively. We thank you for your support.

Sincerely,

Tim and Michelle

Do North. New North.

Encompassing innovation and strategic partnerships

new north at a glance





22% of Wisconsin's population,

employment and GDP





innovation & technology



#18

Ranked 18 out of 122 places for innovation.*

*Jump-Starting America



TITLETOWNTECH

Home to TitletownTech, Green Bay Packers Mentor-Protégé Program and many early stage, high-growth innovators



CONNECTED

5G High Speed Broadband canvases the Region

education & upskilling



New North Talent Hub Central location for job seekers and employers; highlights region's robust industry

highlights region's robust industry alliances; first region in the nation to launch the Microsoft gener8tor Upskilling initiative

new north

cost of living



lower than the national average, and 9% lower than the state average.

equity, diversity, inclusion



OUR MISSION

New North — to be a catalyst for regional prosperity for all through collaborative action.



New North, Inc. BOARD OF DIRECTORS



TIM SCHNEIDER* Nicolet National Bank Co-chair



MICHELLE SCHULER* Microsoft Co-chair



MICHAEL ALEXANDER BECKY BARTOSZEK UW-Green Bay



Fox Cities Chamber



BILL BOHN* USI Insurance Services



FABIO BORDIGNON Fincantieri Marinette Marine



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Schneider



DAVE KIEVET The Boldt Company



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JOHN KREUL Amcor* (formerly)



ERIK LAMPE Oshkosh Corp.



ANDREW LEAVITT UW Oshkosh



MAGGIE LUND ThedaCare



CHRIS MATHENY Fox Valley Technical College



LORI NEY Kimberly-Clark Corp.



DOUG PAGE Performa, Inc.



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Construction Co. Inc.



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SACHIN SHIVARAM Wisconsin Aluminum Foundry Co.



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CO-CHAIRS: ANDREW LEAVITT UW Oshkosh

MICHELLE SCHULER Microsoft

DOUG PAGE Performa, Inc. **KATHI SEIFERT** Katapult, LLC

VICKI UPDIKE New Sage Strategies **EX-OFFICIO WITH VOTING PRIVILEGES *EXECUTIVE COMMITTEE MEMBERS

We are grateful to these board members and those who served earlier during the 2021 calendar year. Please reference the Emeritus Board members listing. New North, Inc. could not exist without the direction and support of these community leaders.

NOW HIRING

"We make a warship that's recognized worldwide and I am proud to be a part of that. It's rewarding to come into work every day, to see your coworkers and know that the person next to you cares just as much as you do."

> - Nate Millsap Director of Cyber and Security Fincantieri Marinette Marine

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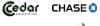
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Oneida Nation of Wisconsin Reshaping HR

Right Management

Stellar Blue Technologies Waupaca County EDC **WEC Energy Group Woodward Radio Group**

The following represents New North's \$2.4 million current annual budget. The current fiscal year runs from July 1, 2021 to June 30, 2022. As the budget depicts pending grant awards, the actual budget will be modified to reflect actual grant revenue received and corresponding grant expenses.





New North, Inc.

Investor Contributions



"New North, Inc. is a catalyst for growth and improvement in the business community and strengthens the quality of life for those living in and visiting the region. CLA supports New North because we exist to create opportunities for our clients, our people, and our communities. Our purpose aligns nicely with the New North's efforts to make Northeast Wisconsin a regional magnet for talent and employment opportunities."

Ken Zacharias, principal, CliftonLarsonAllen

New North, Inc. **EMERITUS BOARD MEMBERS**

This list reflects individuals who previously served on the New North, Inc. board. The organizations referenced are where they were at that time. Many have new positions or are enjoying retirement, still giving back to our communities.

PEGGY AMENT, Kimberly-Clark Corp. DAN ARIENS. AriensCo PAUL BANIEL, Green Bay Packers **GREG BARBER, Schenck SC** PAUL BEIDEMAN, Associated Bank JOHN BERGSTROM, Bergstrom Corp. **DONNA BRAATZ, Alliant Energy** ALLEN BUECHEL, Fond du Lac County **OLIVER BUECHSE,** Associated Bank ESTELLA CAPUTO, AT&T, Inc. KEVIN CORNELIUS, Oneida Seven

NEIL CORNELIUS. Oneida Seven Generations Corp.

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JOHN JONES, Green Bay Packers

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ROB KLEMAN, Oshkosh Chamber of Commerce

DAVID KLUMPYAN, Grant Thornton ALEX KOWALSKI, INFO-PRO

THOMAS KUNKEL, St. Norbert College **DAMIAN LACROIX.** Howard-Suamico

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PAUL LINZMEYER, The Farmory **DAVID LISLE, Wausaukee Composites**

CONNIE LODEN, Progress Lakeshore DAVID MARTIN, H.J. Martin and Son

PHIL MARTIN, CR Meyer

GREG MATSON, Oneida Nation

WAYNE MATZKE, Grande Cheese Co.

SUSAN MAY, Fox Valley Technical College RICHARD MCCREARY, BAE Systems

MIKE MCEVOY. Sargento Foods MATT MCLEISH, Pierce Manufacturing GARY MILLER, UW-Green Bay

BETSY MITCHELL. Green Bay Packers

HEIDI MITCHELL, Fincantieri Marine Group

PAUL MUELLER, Thrivent

JERRY MURPHY, NEW ERA

DAN NERAD, Green Bay Public Schools

AARON OLVER, Wisconsin Department of Commerce

BOB PEDERSEN, Goodwill NCW

TED PENN, Wisconsin Public Service

JIM PERRY, UW-Fox Valley

VERN PETERSON, Wisconsin Public Service

AMY PIETSCH. FVTC Venture Center

JEFF RAFN, Northeast Wisconsin Technical

ASHOK RAI. Prevea Health

ROBERT RIORDAN. Nsight/Cellcom

MARK ROURKE, Schneider

LAURA SANKEY, Green Bay Packers

CHARLIE SCHROCK, Wisconsin Public Service

TERRI SCHULZ, Waupaca Area Chamber of Commerce

JULIA SMITH, Kimberly-Clark Corp.

SUSAN STAED, Schreiber Foods

STEPHANIE STREETER, Libbey Inc.

DONSIA STRONG HILL, Tyson Strong Hill Connor, LLP

SCOTT TEERLINCK, Werner Electric Supply

DAVE THIEL. Waupaca County EDC

ED THOMPSON, Thompson Management Associates

JOHN TOUSSAINT, ThedaCare

FRANCESCO VALENTE, Fincantieri Marine

VICKI VANNIEUWENHOVEN, Green Bay

SHERYL VAN GRUENSVEN, UW-Green Bay RANDY VAN STRATEN, Bellin Health

PAUL VERBETEN, Bemis Company, Inc.

BILL WARD. Procter and Gamble

DAVID WARD, NorthStar Analytics, LLC

SCOTT WEAS, Eppstein Uhen Architects

BILL WELCH, Fox Cities Chamber

CHERYL WELCH, Fox Valley Workforce Development Board

MIKE WELLER, Miller Electric Mfg. Co. RICHARD WELLS. UW Oshkosh

TIM WEYENBERG, Foth

LARRY WEYERS, Integrys

TOM WILTZIUS, enVision Performance

Solutions, LLC

BILL WOODWARD, von Briesen & Roper **DAVID YEGHIAIAN, Unique Business**

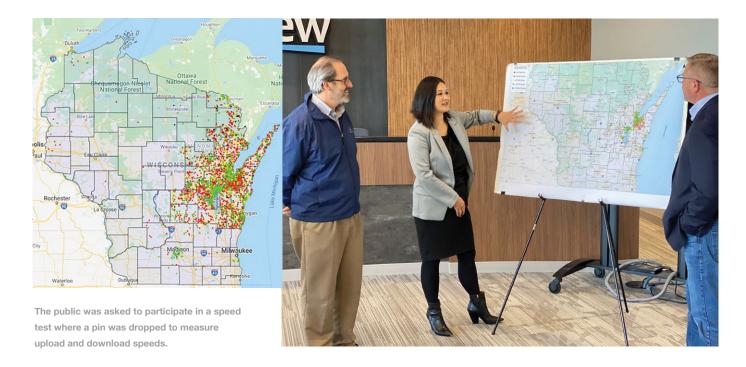
BOB ZEMPLE, Baker Tilly

Analyzing research for purpose-driven strategy

Broadband Access Study

With the help of an Economic
Development Administration (EDA)
CARES Act Recovery Assistance
grant, New North, Inc. conducted a
broadband gap analysis for our 18
counties in the fall of 2021. The project

was matched with local funds from the Outagamie County Development and Land Services Department and the Basic Needs Giving Partnership, comprised of the Greater Green Bay Community Foundation, the Community Foundation for the Fox Valley Region and the Oshkosh Area Community Foundation. The detailed report will provide recommendations and next steps to improve internet access and speeds in our region.



- "From its talent programs to DE&I strategies and current focus on broadband infrastructure, the New North's work is vital to our region's vibrant economy. We support the important work of New North, as a rising tide raises all ships."
- Timothy J. Schneider, senior vice president agricultural banking manager, Nicolet National Bank

Research & Intel Tracker

New North subscribes to multiple research tools to gather and monitor economic development data for our stakeholders. We manage custom data requests and assist with research needs, including information placed on the New North IntelTracker. This tool is located

on our website and provides economyat-a-glance highlights, including New North Gross Regional Product (GRP), population, top industries, occupations and more.



Talent Hub

Launched in 2020, the Talent Hub provides a single, central location for talent attraction and career development resources in Northeast Wisconsin.



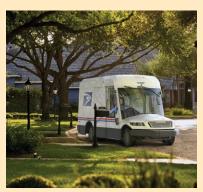
"We invest in New North
because we are committed to a
comprehensive, regional approach
to upskilling the diverse workforce
in Northeast Wisconsin. By working
together to upskill the workforce at
scale, we meaningfully contribute
to GDP growth and job creation."

Paul Carlsen, president,
 Lakeshore Technical College

Supply Chain & Sustainability

In 2021, New North connected thought-leaders and helped promote sustainable solutions for supply chain challenges, New North Electric Vehicle (EV) and Clean Energy Round Table. The State of Wisconsin was awarded a \$1 million economic development planning grant through the American Rescue Plan Act to chart a path toward EV adoption in Wisconsin.





Oshkosh Corp. has applied decades of experience in EV manufacturing to numerous brands and product lines. We are incredibly proud that Oshkosh Corp. was chosen to provide the U.S. Postal Service Next Generation Delivery Vehicle (NGDV).



In August, Schneider announced a new EV trucking pilot program that will make it one of the largest battery-electric truck fleets in North America.



New North continues to connect companies through industry alliances and events, like the Women of 5P, Green Bay Innovation Group and Converters Expo.



Wisconsin Supplier Network, originally developed by New North, is a digital tool that businesses can use to connect with suppliers in our region or statewide.

Guiding workforce innovation with proven results

Purposeful Equity-Diversity-Inclusion initiatives

The New North is intentional about making positive change for equity, diversity and inclusion in Northeast Wisconsin. To improve the retention, advancement and attraction of BIPOC (Black, Indigenous, People of Color)

talent, members came together to identify initiatives and metrics. Current workstreams include K-16 education, BIPOC Young Professionals, Entrepreneurship and Small Business, Corporation and Community.



Talent development awards

Two of New North's talentdevelopment initiatives were recognized in 2021 with state and national awards. The gener8tor Upskilling program was honored by Wisconsin Economic Development





Association (WEDA) and the University Economic Development Association (UEDA), while the New North Hires Heroes initiative received recognition from WEDA. The gener8tor Upskilling program was launched in 2020 in the New North with a self-paced, virtual curriculum to help job seekers earn industry certifications, along with one-on-one support and mentoring. Since then, it has expanded to 11 states.

State Workforce Innovation Grant Program



In July, New North hosted Gov. Tony
Evers, WEDC Secretary and CEO
Missy Hughes and DWD Secretary
Amy Pechacek as they announced the
Workforce Innovation Grant program
that addresses our state's most pressing
workforce challenges. New North hosted
biweekly meetings with local partners
to share information and support grant
applications from across the region.

gener8tor Upskilling Program

	Summer '20	Winter '20	Spring '21	Fall '21	Total
Graduation Date	9/20	12/20	5/21	11/21	
# of Applications	134	81	92	111	418
# of Participants	24	19	31	28	102
% Women	53%	24%	48%	24%	
% POC	21%	21%	55%	24%	
# of Graduates	19	14	24	21	78
Graduation Rate	79%	74%	77%	75%	
# Receiving Jobs	16	12	15	6	49
Placement Rate	84%	86%	63%	29%	
# of Certificates Earned	74	69	96	97	336

"UW-Green Bay invests in New North, Inc. because it brings together business, education, and community leaders to think regionally and collectively. As an educational institution, it allows us to hear the needs of our region and determine how we can help be part of driving it forward."

 Michael Alexander, chancellor, University of Wisconsin-Green Bay

Regional educational outreach



New North continues to partner with our area school districts, CESA organizations and Inspire Program contacts to connect students to employers, business mentors and planning tools. The program also uses company profiles to match the talent needs of companies with students' career aspirations. Through the Regional Career Pathway program, our partners help students navigate their chosen career path. New North also continues to promote new fab labs and educational resources available to students of all ages.



New North Hires Heroes

New North is collaborating with Mission Wisconsin, an organization dedicated to helping Wisconsin employers connect with transitioning service members, family members and veterans.

The Blueprint Green Bay



New North was proud to partner with the Greater Green Bay Chamber in launching a new startup accelerator program in our region, which focuses on entrepreneurs of color, veterans and women. This provides an additional point of access for individuals into the entrepreneurial ecosystem.

1915 Studios

Launched in the New North, 1915
Studios is a partnership between
Georgia-Pacific and gener8tor to help
startups prototype and build their
products and gain early customer
traction for their product or idea.
The program recruits applicants from
around the country.



LIANCE ALLIANCE

Entrepreneurial resources

Entrepreneurs boost economic growth by introducing innovative technologies, products and services. In conjunction with Startup Week in Wisconsin, collaboration with seven local partners allowed for local pitch contests to be held, leading up to the regional event presented by New North. The winners will give an update at the annual New North Summit on June 9, 2022.

Wisconsin Investors Networks

New North works closely with the Wisconsin Technology Council to promote innovation events and early stage funds in Northeast Wisconsin.



WiSys VentureHome - Green Bay

The VentureHome model was launched to provide a network of startup hubs across the state by connecting resources with local initiatives.

WiSys VentureHome®

Leveraging technology for strategic growth

Cybersecurity roundtable with Microsoft President Brad Smith



Microsoft President Brad Smith held a discussion with area education and technology leaders to discuss efforts to strengthen the cyber workforce in Northeast Wisconsin.

"Rapid advances in technology are creating new opportunities, but for many, they remain out of reach. Microsoft TechSpark Wisconsin partners locally with the New North to ensure everyone can benefit from the digital economy."

Michelle Schuler, manager,
 Microsoft TechSpark Wisconsin

Ryder Cup/Familiarization Tour



The Ryder Cup put Whistling Straits, Sheboygan County and the New North on the global stage with a \$135 million economic impact, while bringing 1,300 jobs to our region.

New North hosted several site selectors and industry media on a familiarization tour and multiple events to showcase the region.

"New North plays a leading role in marketing our beautiful region to the future workforce. The hard-working employees of New North and the board of directors strive to improve, promote and invest in this community and as such make it a better community for all. Green Bay Packaging is a proud supporter of the New North."

- Bryan Hollenbach, executive vice president, Green Bay Packaging Inc.

Infrastructure

Marine Highway designation:

The waterways between Marinette/ Menominee, Sturgeon Bay and Green Bay were designated a new Marine Highway Project to encourage freight to be moved along navigable waterways.

In 2021, the city of Marinette received a \$3.9 million EDA CARES Act Recovery Assistance grant for

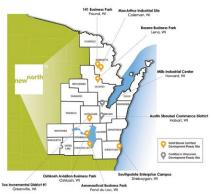
road and utility upgrades to support its shipbuilding industry and to develop nearby industrial property.



M-90 Transbay Freight Service Project

Opportunity Zones

The 18 federally-designated
Opportunity Zones within nine counties
in the New North are marketed for
increased investment. Merge Urban
Development Group has two new
upcoming projects in Opportunity
Zones: The Shipyard in Green Bay and
The Common Place in Ashwaubenon.



Gold Shovel Program



The goal of this program is to gather uniform site information to help get a property ready for development. These are then actively marketed to regional, national and international site selectors. In 2021, New North assisted with 33 site searches and Requests for Information (RFI).

"Boldt believes that our regional economic development strategy in Northeast Wisconsin has been and continues to be a critical part of our region's success. We were a founding member of this effort and enthusiastically support its future. Regional collaboration is the path to a very bright future."

Bob DeKoch, board member, The Boldt Co.

A sampling of expansion and business development in the New North



Ariens' Stone Prairie, Round Lake Farms and Ironworks development



Bart Starr - Walnut Street Bridge, Green Bay



Point Beach Solar Project, Two Rivers



Fincantieri Marinette Marine

Business development videos featuring New North projects and local partners can be found on our website.



Gateway Plaza – Neenah: New winter recreation attraction.



ATW Firefighter Training Center, Appleton



Agropur's \$168 million expansion in Little Chute



U.S. Venture Center: New multi-story office building home to Breakthrough, Miron Construction Co., Inc., CLA and other businesses in Green Bay



Green Bay Packaging expansion

"Performa is proud to be an investor in the New North for several reasons. I value the industry, educational and local economic development collaborations that help ensure we have a thriving region for business and talent attraction and retention. The foundational resources that drive this are great initiatives that have been helpful in Performa's growth and our ability to serve Northeast Wisconsin."

- Doug Page, president and CEO, Performa

Promoting our regional brand with purpose-driven marketing

New North Summit '21

The Playbook for Recovery theme and event speakers resonated with our attendees, according to feedback from the post-event survey. Emmy Award-winning director Tim Moore shared an inspirational keynote on creating purpose-driven businesses, the power of social impact and the rewards of being resilient.

Here's what attendees said they liked best about the event:

- "Great event to get us back in person again and learning about what is going on around us."
- "The opportunity to network and the variety and range of industries represented."
- "It was great to be in person and hear how businesses weathered the storm of the pandemic."
- "The professionalism and advocacy for the region."



New North staff



"Offense is the best defense!"

Kim Bassett, Bassett Mechanical president and CEO



"The stories we tell today show the world what we will be tomorrow."

- Tim Moore, event keynote speaker



"We are stronger together than we are alone."

 Dr. Imran Andrabi, ThedaCare president and CEO

"New North plays a vital role in providing resources that cast a vision of why life in the New North is so great, attracting first-rate talent to invest their lives in our communities. We are a proud partner with New North, enhancing our collective ability to attract quality, diverse talent to our region."

- Bill Bohn, regional CEO for Wisconsin and Minnetonka, Minn., USI

Health care Heroes pre-summit event



To show our appreciation for those on the front line fighting COVID-19, we hosted a special reception for health care partners across our 18-county region the evening prior to the summit.

"If there's one thing we understand at Schneider, it's the importance of moving forward. We know that to stay on the road to success we need to create an environment that gives people the opportunity and resources to be innovative, collaborative and connected. The programs created and supported by New North do just that — on a broad, regional scale. By building a stronger community, we all drive toward a brighter future — together."

Jason Howe, senior vice president and general manager, Schneider

Marketing & Branding Committee

Our team of marketing professionals with diverse backgrounds and expertise worked diligently on several strategic initiatives during 2021, including:

Digital marketing strategy plan:

This comprehensive strategic plan included a full audit of New North's digital channels, with specific recommendations and timelines for implementation.

Cool Things subcommittee:

In 2021, a subcommittee was formed to seek out cool and innovative products, services and places within the New North region. The team is also developing a promotional strategy to highlight these unique assets to help tell the region's story.



New North Marketing & Branding Committee members

Site selector collateral:

New site selector collateral was developed based on criteria and research by this subcommittee. The team continues to seek new, creative ways to market available sites to communities, developers and site selectors.

More YOU in NEW campaign:

An engaging talent-attraction marketing plan was developed and new testimonial videos were created to highlight our region's differentiators. The campaign will be implemented from January to June 2022.





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New North Summit

Thursday, June 9, 2022 Lambeau Field | Green Bay, WI



- Availability of "Ready to Build" Industrial Sites
- From 1.7 to 35 Acres
- Air, Ground, Rail & Port Connections to the Rest of the World
- Skilled Labor Force

What Others Are Saying About Appleton:

#1 Best Place to Raise Kids

smartasset.com – Sept. 2020

#6 Best Place to Live on a \$60,000 Salary

smartasset.com – Oct. 2020

#9 Best Place to Work in Manufacturing

smartasset.com – Dec. 2020

#10 Best City for Remote Workers

www.ownerly.com – March 2021





#13 Most Livable Small City

smartasset.com – June. 2020

CITY OF APPLETON COMMUNITY & ECONOMIC DEVELOPMENT

920.832.6463

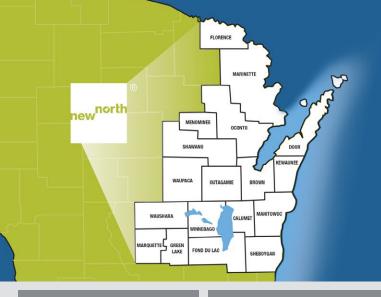
www.appleton.org





BUSINESS IMPROVEMENT SUPPORT GRANTS CITY TIF 11 & 12 OPPORTUNITIES

To inquire, contact: Jennifer@appletondowntown.org



new north

creating, connecting & convening regional strategies for business & talent development

shared vision

To be nationally and globally competitive for personal, community and economic growth.

mission

To be the catalyst for regional prosperity for all through collaborative action.

values

Inclusive Collaboration:
Representing the collective region for business investment and for individuals looking to make the New North their home.

outcome

Measurable net increase in higher-paying jobs, improved social and economic well-being, while maintaining our superior quality of life.

How are investors recognized?

As a thank you for your support, investors are highlighted through:



New North Website thenewnorth.com

New North Daily E-newsletter

Public Relations Support



Mid-Year & Annual Report

New North Social Media

Access to New North Research/databases



New North Summit newnorthsummit.com

Business Connections

Event Promotions/ Invitations

Investment pledge

Name		
Company		
Investment Level		
Street Address		
City	State	Zip

Phone_____

Email_____

Website Address

Renee Torzala will contact you to confirm your investment contribution and discuss payment options. If you have any questions, please email renee.torzala@thenewnorth.com. Feel free to download a pledge form at the following link: https://tinyurl.com/y4av6fbb and send via mail to: New North, Inc., 2740 W. Mason St., Suite BT344, Green Bay, WI 54303



Impact. Amplified.

Empowering New North businesses to dream bigger and accomplish more — time and again.



Infrastructure



International Airports

The New North Region is fortunate to have two international passenger airports — Appleton International Airport and Green Bay Austin

Straubel International Airport. Both have full-service fixed base operators, along with multiple municipal airports.

Appleton International Airport, Green Bay Austin Straubel International Airport



allegiant suncountry airlines.

UNITED		Combined Airport Passenger and Freight					
		2018	2019	2020			
	Total air passengers	1,370,114	1,500,941	665,803			
	Total air freight (lbs.)	23,146,297	22,039,338	18,452,938			

Port of Green Bay



The Port of Green Bay is the western-most port of Lake Michigan and an integral part of the region's economy, providing a critical link to national and global markets for Wisconsin enterprises. The port offers a direct route for shipping raw goods and materials

using the most cost-effective and sustainable method of transportation available. An extensive network of highways and railroads provides a direct connection from the port to regional markets. There are 14 port terminals adjacent to the Fox River capable of handling a combination of dry bulk commodities, bulk liquids, wood pulp, machinery, agricultural commodities and forest products.

Port Tonnage Comparison (metric)						
2018	2,087,391					
2019	2,277,652					
2020	1,907,408					

Port of Green Bay



Freight Rail

Wisconsin's approximately 3,300 miles of railroad system make up about 2% of the nation's rail network. The state's rail system is owned and operated by 10 active, privately owned freight railroads and the state, which operate over a network of mainlines, branches, industrial leads, spurs, rail yards, and terminals. The region is also home to the first publicly owned transload terminal in the State of Wisconsin, which is located in Oshkosh.

Wisconsin Department of Transportation

"As the main energy provider in the New North region, we understand the benefits of a strong economy for our businesses, communities and residents that we serve. The New North is an engine that drives economic and workforce development to make the region more competitive."

 Patrick Schillinger, vice president of state legislative and local affairs, WEC Energy Group



wisconsin's ports connect to an extensive infrastructure network

OMMERCIAL PORTS

FOREIGN TRADE ZONES

LIMITED CARGO PORTS

---- HIGHWAY SYSTEMS

COMMERCIAL AIRPORTS --- RAILROAD LINES

M90 TRANSFREIGHT HIGHWAY

Foreign Trade Zone (FTZ)

The New North Region is home to FTZ #167, which includes approximately 2,300 acres. This zone allows certain types of merchandise to be imported, repackaged, assembled with other components and then exported without having to go through formal customs entry procedures or incurring import duties. Port of Green Bay

Tourism, Income, Employment & Business

Tourism

The New North region accounts for 21 percent or more of the Direct Visitor Spending, Employment, Total Labor Income, and State and Local Taxes generated in Wisconsin. While the overall impact of tourism in Wisconsin and the New North Region was down from 2019 to 2020 due to COVID, the New North's portion of this industry was between 4 and 9 percent better than the state in the various categories listed below. Tourism entities in the New North Region will be receiving \$3,565,916 in grant funding. This is 24 percent of the state's total tourism grant funding.

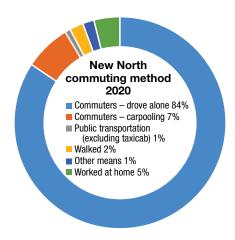
	Direct Visitor Spending		Total Business Sales		Employment		Total Labor Income			State and Local Taxes					
	Milli	ons	%	Milli	ons		Mil	lions		Milli	ons		Mill	ions	%
	2019	2020	Change	2019	2020	Change	2019	2020	Change	2019	2020	Change	2019	2020	Change
Wisconsin	\$13,668	\$9,880	-28%	\$22,223	\$17,264	-22%	202,217	157,332	-22%	\$5,902	\$5,144	-13%	\$1,610	\$1,157	-28%
New North	\$2,861	\$2,073	-22%	\$4,662	\$3,644	-18%	43,444	33,870	-18%	\$1,281	\$1,155	-7%	\$348	\$265	-19%

Source: Wisconsin Tourism Bureau/2020 County Economic Impact Table

Commuting

Mean travel time to work (minutes):

New North: 22Minneapolis: 26Chicago: 32



Source: American Community Survey 2015-2019

Median Household Income

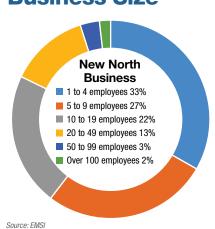
New North: \$58,303 Wisconsin: \$61,747 United States: \$62,843

Source: U.S. Census Bureau 2015-2019

Cost of Living - New North region is 18.1% lower than the national average and 9% lower than the state average.

Source: Sperling Best Places

Business Size



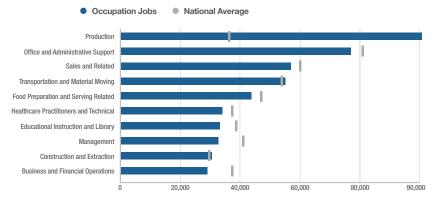
Unemployment

	United States	Wisconsin	New North
1/2021	6.8	4.5	4.1
2/2021	6.6	4.9	4.4
3/2021	6.2	4.8	4.4
4/2021	5.7	4.4	3.8
5/2021	5.5	4.0	3.5
6/2021	6.1	4.5	4.0
7/2021	5.7	4.1	3.6
8/2021	5.3	4.0	3.6
9/2021	4.6	2.7	2.4
10/2021	4.3	2.3	2.0

Sources.

U.S. Bureau of Labor Statistics, Wisconsin Department of Workforce Development, Local Area Unemployment Statistics (LAUS)

Occupations Largest Occupations

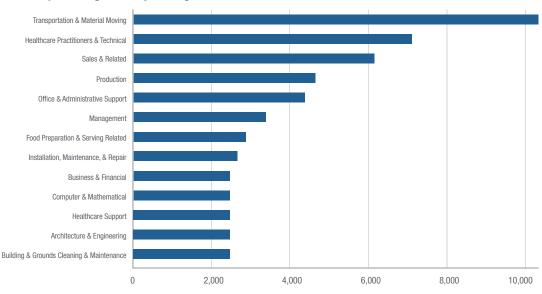


Occupation	2020 Median Hourly Earnings
Production	\$19.02
Office and Administrative Support	\$18.11
Sales and Related	\$15.26
Transportation and Material Moving	\$17.13
Food Preparation and Serving Related	\$10.48
Management	\$40.60
Educational Instruction and Library	\$22.10
Healthcare Practitioners and Technical	\$31.30
Construction and Extraction	\$24.29
Business and Financial Operations	\$29.47

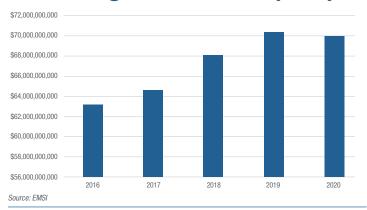
Job Growth & Income

Top Posted Occupations

Unique Average Monthly Postings

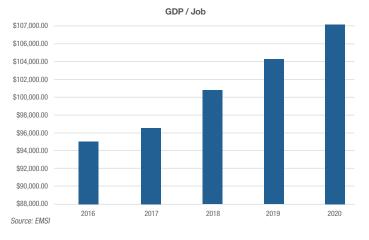


Gross Regional Product (GRP)

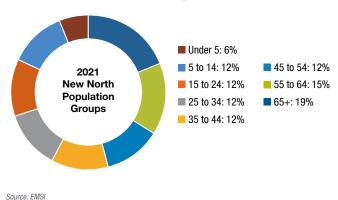


Production Capita

Source: EMSI



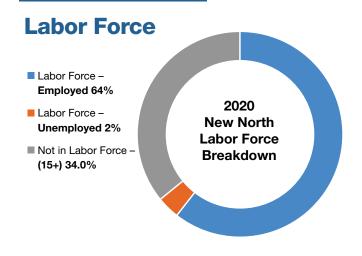
Population by Age



New North Job Growth

	Labor Force	Jobs	GRP	Imports	Exports
New North	659,956	648,021	\$68.20B	\$87.05B	\$86.83B
State	3,038,273	3,041,642	\$328.66B	\$327.57B	\$346.07B

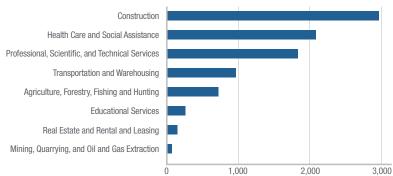
Source: EMSI



Top Growing Industries

2016-2021 New North top growing industries

*Increase in jobs from 2016-2021



Source: EMSI

Property Values in the New North

Property values in all categories of the New North continue to increase year over year. The percentage change over the last year comparison is noted with a combined average of 11 percent.

Real Property Class	2015	2020	% Increase
Total Real Property	\$97,645,871,632	\$109,693,643,708	12%
Residential	\$71,616,347,838	\$80,224,706,684	12%
Commercial	\$16,752,819,283	\$19,540,821,042	17%
Manufacturing	\$3,652,811,300	\$3,974,827,300	9%
Other	\$5,623,893,211	\$5,953,288,682	6%

American Rescue Plan Act Funding Direct to the Units of Government in New North Region

Targeted Area	Allocation
New North Region (total)	\$433,310,502
New North Counties (18)	\$244,390,406
New North Entitlement Communities (6)	\$100,449,773
New North Non-Entitlement Communities (415)	\$88,470,323

Entitlement Communities are cities with population of **50,000 or more**

Non-Entitlement Communities are any non-metropolitan city with population less than 50,000

"St. Norbert College and New North share a deep and undeniable commitment to the health and prosperity of our region. We proudly collaborate to leverage the intellectual prowess, insight, and research of our faculty and staff for the personal, community, and economic growth of Northeast Wisconsin. What makes the collective action agenda of New North distinctive is that the desired outcome is human flourishing, not just economic development."

Brian J. Bruess, president, St. Norbert College

Education, Diversity, Health Care

Health Care

Thank you to our health care professionals for their heroism on the front line in the fight against COVID-19. With over 30 hospitals and countless medical clinics close to home, regional health care organizations, doctors and staff are dedicated to significantly improving the health and quality of life for the people in Northeast Wisconsin.

- Ascension
- Aspirus
- Aurora Baycare
- Aurora Healthcare
- Bellin Health
- · Children's Hospital of Wisconsin Fox Valley
- Dickenson Memorial Hospital
 Florence Medical Center
- Door County Medical Center HSHS
- Gundersen Moundview Hospital & Clinics
- Holy Family Memorial Inc.
- Prevea Health
- Ripon Community Hospital SSM Health
- St. Agnes Hospital SSM Health
- St. Clare Memorial Hospital HSHS
- St. Mary's Hospital HSHS
- St. Nicholas Hospital- HSHS
- St. Vincent Hospital HSHS
- ThedaCare

Source: WISCONSIN DEPARTMENT OF HEALTH SERVICES, Division of Quality Assurance Provider Portal

Colleges & Universities



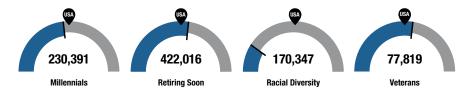
Colleges and Universities train and educate over 200,000 workers annually.

92.3% of New North college graduates remain in Wisconsin after graduation.

Sources: UW System & Wisconsin Technical College System

Population

Area	2010 Population	2020 Population	% Change	2025 Projected Population
New North	1,228,982	1,279,266	4.1%	1,298,455
State	5,686,986	5,893,718	3.6%	5,982,124
Nation	308,745,538	331,449,281	7.4%	342,387,107



Sources: EMSI, US Census Bureau

Diversity

	2013	2014	2015	2016	2017	2018	2019	2020	2021	Projected 2026
White, Non-Hispanic	88.7%	88.4%	88.1%	87.7%	87.4%	87.0%	86.7%	86.5%	86.1%	84.4%
White, Hispanic	4.0%	4.1%	4.2%	4.3%	4.4%	4.5%	4.6%	4.7%	4.8%	5.5%
Asian, Non-Hispanic	2.4%	2.5%	2.6%	2.6%	2.7%	2.7%	2.8%	2.8%	2.9%	3.3%
Two or More Races	1.5%	1.5%	1.6%	1.7%	1.8%	1.8%	1.9%	1.9%	1.9%	2.1%
Black, Non-Hispanic	1.3%	1.4%	1.4%	1.5%	1.5%	1.6%	1.6%	1.6%	1.8%	2.2%
American Indian or Alaskan Native, Non-Hispanic	1.6%	1.6%	1.6%	1.6%	1.6%	1.7%	1.7%	1.8%	1.6%	1.7%
Other	0.5%	0.6%	0.6%	0.6%	0.6%	0.7%	0.7%	0.7%	0.7%	0.8%

Veteran

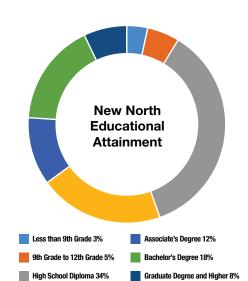
Percent of Population: New North: 6.2% | Wisconsin: 5.7% | United States: 5.5%

Source: EMSI

Education

School	Total Graduates (2020)
Fox Valley Technical College	3,637
Northeast Wisconsin Technical College	3,188
University of Wisconsin-Oshkosh	2,651
University of Wisconsin-Green Bay	1,718
Moraine Park Technical College	1,227
Lakeshore Technical College	1,056
St. Norbert College	572
Lakeland University	750
Marian University	438
Lawrence University	394

Sources: EMSI, US Census Bureau 2015-2019 American Community Survey 5-Year Estimates

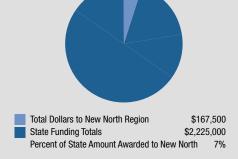


Some College 20%

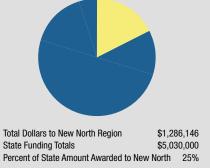
COVID-19 Grants in the New North



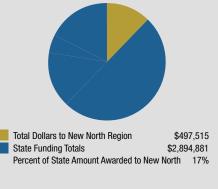
ETHNIC MINORITY EMERGENCY GRANT



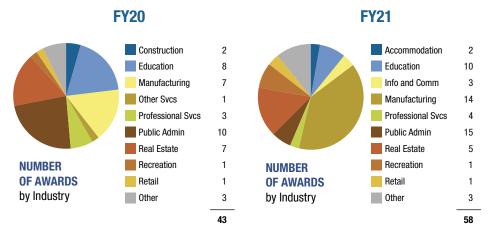
SMALL BUSINESS 20/20

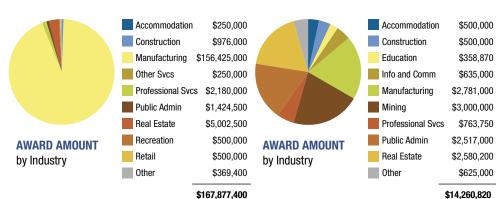


WE'RE ALL INNOVATING

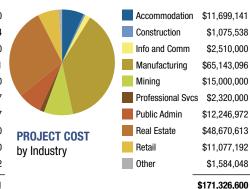


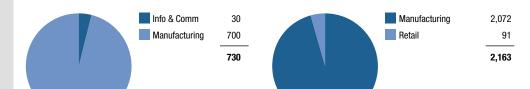
New North is a key strategic partner of the WEDC. The following charts reflect the level of investment engagement into the New North Region.











PROJECTED JOBS by Industry









"Associated Bank is committed to supporting economic development within our communities. We are able to do that in collaboration with the New North and other community partners who strive to foster a stronger, more stable community. Associated's recent partnership with Mission Wisconsin to recruit military veterans to our region and connect them with employment opportunities aligns with the New North Hires Heroes talent initiative. Associated recognizes our success is dependent upon strong relationships with the communities where we live and serve."

 Nicole M. Kitowski, chief risk officer and executive vice president, Associated Bank



NEW Digital Alliance

The alliance plays a crucial role in attracting and retaining IT talent in our region. In collaboration with CESA 7's Computer Science Talent Ecosystem Youth (CSTEY), the alliance launched a cohort in 2021 for teachers to earn their computer science teaching license. In 2020, there was an unprecedented acceleration in digital transformation as students and businesses transitioned online.

2021 produced a 60 percent increase in cyber-attacks, says NEW Digital

Alliance Director
Kim Iversen.
The new Cyber
Security Center
of Excellence
(CCOE) was
launched with the
Wisconsin Cyber



KIM IVERSENNEW Digital Alliance
Director

Threat Response Alliance (WICTRA) and UW Oshkosh. In addition, the Cybersecurity Roundtable created a local support network to discuss the latest threats and trends.

NEW Digital Alliance



















































top new north industries

manufacturing

The New North Region is home to one of the highest manufacturing concentrations in the nation.

Nearly of all Wisconsin manufacturing careers

More than manufacturing operations

\$18_B

transportation & logistics

The region hosts the 18th largest employment concentration in the transportation and logistics industry in the United States.

companies

direct employment positions

in direct annual sales within the Region

"At Werner Electric Supply, attracting and retaining top talent will always be a top priority. Since the inception of the New North organization, bringing and keeping talent in Northeastern Wisconsin has been a huge focus. Programs such as Talent Upskilling, Talent Hub, Equity-Diversity-Inclusion and Mission Wisconsin have been instrumental in these efforts."

Craig Wiedemeier, president, Werner Electric Supply

healthcare

Residents and employees have significant choices for top quality healthcare. Feel better faster with great value and better outcomes in all of our healthcare centers.

direct patient care and bio-health careers

\$5.2_{B GRP}

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growth over

establishments past 5 years

careers

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- Leadership development Critical to developing a winning culture.
- Non-traditional talent recruitment Reaching your future workers where they are.
- Automation Frees up internal resources for growth.
- Work Instructions Quickly brings new employees up to speed.





Contact Mark Hatzenbeller today for a no-obligation, free consultation: hatzenbeller@wmep.org | 920-246-0051 WMEP.org



New North recognizes its volunteers and committee members

Thank you to all stakeholders, committee members, active task group leaders and more who helped fulfill New North's important regional economic development work in 2021. We thank our strong collaborating partners now listed on the New North website.

BUSINESS INTELLIGENCE COMMITTEE

Brian Bruess, St. Norbert College (co-chair)

Oliver Buechse, Advancing Al Wisconsin

Naletta Burr, Wisconsin Economic Development Corp.

Scott Clark, The Boldt Co.

Jenni Eickelberg, Thrivent

Kim Iversen, NEW Digital Alliance

Barb LaMue, New North, Inc.

Matt Lemke, Investors Community Bank

Connie Loden, Make It Happen Consulting

Jerry Murphy, NEW ERA

Jeff Rafn, Northeast Wisconsin Technical College

Michelle Schuler, Microsoft

Mark Schwei, Consolidated Construction Co.

Sachin Shivaram, Wisconsin Aluminum Foundry

Dave Ward, NorthStar Analytics

Mitch Weckop, Skyline Technologies

Dave Wegge, St. Norbert College Strategic Research Institute (co-chair)

CYBERTECHNOLOGY FOR ALL TECH COLLEGE PARTNERSHIP

Bonnie Baerwald, Moraine Park Technical College **Scott Borley,** Fox Valley Technical College

Paul Carlsen, Lakeshore Technical College

Bobbi Fields, MPTC

Doug Hamm, LTC

Chris Matheny, FVTC

Jeff Rafn, NWTC

Armin Rashvand, MPTC

Michelle Schuler, Microsoft

Brooke Sumner, FVTC

Susan Zitlow, NWTC

NEW LAUNCH ALLIANCE COMMITTEE

Matt Adamczyk, Microsoft

Inga Arendt, Wipfli

Bruce Bain, Wipfli

Jon Bartz, WEDC

Tom Belter, Oshkosh Chamber of Commerce

Michael Bendel, Davis | Kuelthau

Jeff Blackman, Oshkosh Corp.

Dan Brosman, UW Oshkosh Business Development Center (co-lead mentors)

Joanie Buckley, Oneida Nation

Naletta Burr, WEDC

Tom Butler, VF142

Tara Carr, UW-Green Bay

Dan Clarahan, Kruger Products

Shakkiah Curtis, gener8tor — 1915 Studios

Marianna DeMyer, Roving Blue (co-lead — entrepreneurs/founders)

Brian Doudna, Sheboygan County Economic Development Corp.

Darin Driessen, Georgia-Pacific (co-lead — corporate innovators)

Pete Dulcamara, Kimberly-Clark Corp. (co-lead — corporate innovators)

Marcus Dumke

Jill Enos, TitletownTech (co-lead — capital formation)

John Ernst, Kinnektor (co-lead — mentors)

Tim Feldhausen, Davis | Kuelthau (chair)

Phil Fonfara, American Extractions

Nate Gullick, UW Extension

Kurt Hahlbeck, Hugo Enterprise

Diana Hammer, UW Extension

Nicholas Hammer, Wipfli

Adam Hardy, Future-State Consulting

Alan Hartman, Angels on the Water

Ann Hartnell, Green Bay Area SCORE Chapter

Barbara Hastie, Power and Beyond

Ryan Hatch, Resultech

Terry Hoover, Wipfli

Kim Iversen, NEW Digital Alliance

Meridith Jaeger, NWTC

Alan Johnson

Paul Jones, Michael Best

Nicole Justa, N29 Capital Partners (co-lead — capital formation)

Carol Karls, Immel Construction

Ryan Kauth, Greenleaf Bank

Matthew Kee, Greater Green Bay Chamber (co-lead resource providers) Jon Kinney, Headway

Joe Kirgues, gener8tor

Joe Kremer, Wisconsin Technology Council

Abby Kursel, gener8tor — gbeta

Katie LaBetz, independent business owner

TJ Lamers, McMahon

Barb LaMue, New North, Inc.

Mark Lange, UW System

Bob Larsen, J. J. Keller & Associates

Randall Lawton, C.A. Lawton Company (co-lead — capital formation)

Wade Leipold, Faith Technologies (co-lead — corporate innovators)

Mia Ljung, UW Extension

Sheila Long, MalamaDoe

Trevor Lord, 41 North Partners

Jamie Lynch, St. Norbert College

Richelle Martin, Winnow Fund

Mike Mathews, Economic Growth Advisors

Virginia Maus, Excelion Partners

Max Mayer, Maxergy Marketing

Steve McLean, Wild Blue Technologies

Aric Melzl, Kimberly-Clark Corp. (retired)

Aslinn Merriman, Sargento

Karen Monfre, Wipfli (co-lead — capital formation)

Jerry Murphy, NEW ERA

Cheryl Muskus, Fox Cities SCORE Chapter



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Adrienne Palm, PBS Wisconsin

Zack Pawlosky, Atlene

Amy Pietsch, FVTC Venture Center

Tyrone Powell, U Next

Bill Raaths, Great Northern Corp.

Brian Rasmussen, Insight Publications

Scott Resnick, Hardin Design & Development

Donna Rippin, Business Brains LLC (co-lead mentors)

Andrew Schmitz, Proceed.app (co-lead – entrepreneurs/founders)

Anna Steinfest, Green Bay Packers Mentor Protégé Program (co-lead – mentors)

Irene Strohbeen, Irene Strohbeen and Associates, LLC

Brian Stuelpner, Schneider

Adhira Sunkara, WiSys

Michael Tennity, FVTC Venture Center

David Trotter, Winnebago Capital Partners

Mike Troyer, A Fresh Perspective for the Small Business Owner (co-lead – mentors)

Alex Tyink, Fork Farms

Steve Tyink, Fork Farms

Jeremy Udovich, Higo-Solutions

Chad VanCalster, Qolos

Shashank Varma, Kohler Co.

Gary Vaughn, FVTC

Andrew Verboncouer, Headway

Nathan Vogel, Kimberly-Clark Corp.

Troy Vosseller, gener8tor

Dale Walker, FVTC

Glen Yurjevich, GLC Minerals

Ken Zacharias, CLA (CliftonLarsonAllen)

Al Zeise, Huterra/Zyquest

NEW NORTH EQUITY, DIVERSITY AND INCLUSION ROUNDTABLE

Cordero Barkley, TitletownTech

Kimberly Barrett, KB Compassionate Consulting (community co-lead)

Mohammed Bey, NWTC

Sharon Bowen, Imagine Fox Cities (community co-lead)

Rayon Brown, FVTC

Joanie Buckley, Oneida Nation

Cristi Burrill, U.S. Venture

Jenene Calloway, Schreiber Foods

Tony Church, The Boldt Co.

Chakla Davis, Kimberly-Clark Corp. (corporation co-lead)

Rebecca Deschane, New North, Inc.

Jenni Eickelberg, Thrivent

Kathy Flores, Diverse & Resilient

Ramona Hallmon, ColorBold Business Association

Diana Hammer, UW-Madison Division of Extension (entrepreneur and small business co-lead)

Adam Jackson, Humana

Corey King, UW-Green Bay

Barbara Koldos, New North, Inc.

Jennifer Krikava, Community
Foundation for the Fox Valley Region

Barb LaMue, New North, Inc.

Mia Ljung, UW-Madison Division of Extension (entrepreneur and small business co-lead)

Alan Loving, The Boldt Co.

Marissa Meli, Green Bay Packers

Pa Lee Moua, Appleton Area School District (K-12 co-lead)

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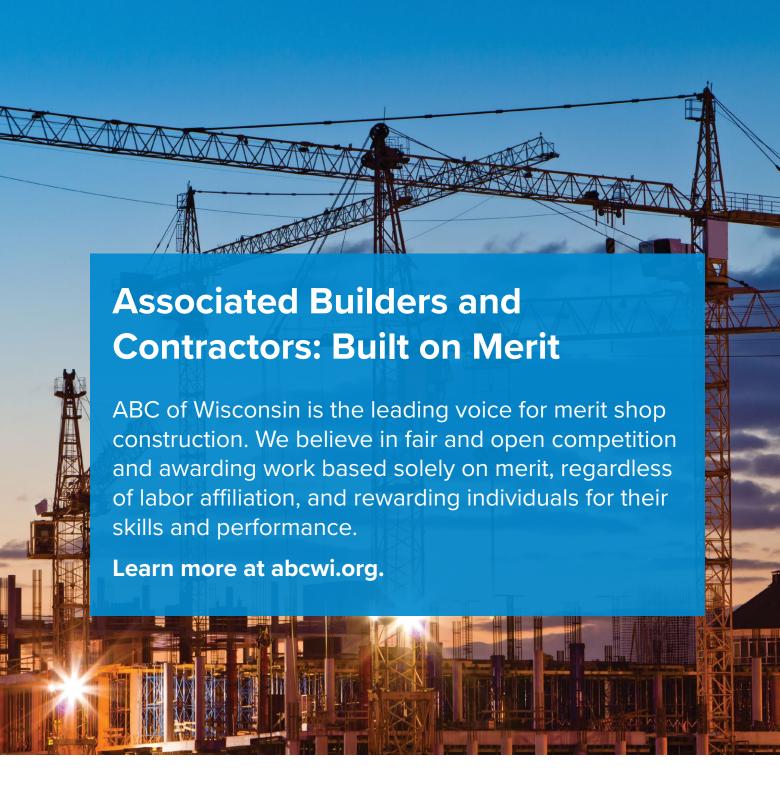
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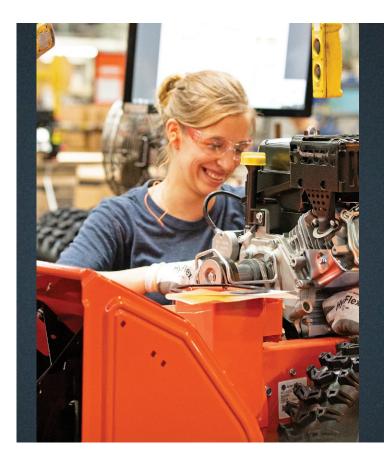


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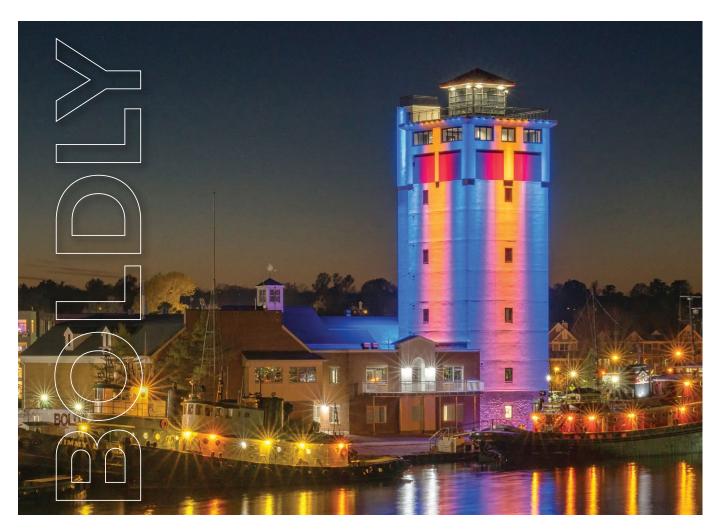
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